



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
AUGUST 4, 2026 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-2)

- I. CALL TO ORDER**David Dunn, President
- II. ROLL CALL AND VOTE ON ECHD BOARD MEMBER EXCUSED/UNEXCUSED ABSENCES (if needed)**David Dunn
- III. INVOCATION**Chaplain Doug Herget
- IV. PLEDGE OF ALLEGIANCE**David Dunn
- V. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM**
.....Sylvia Rodriguez-Sanchez (p.3)
- VI. AWARDS AND RECOGNITION**
- A. August 2026 Associates of the Month**Russell Tippin
- Nurse - Jessica Aguilar
 - Clinical – Ira Madrid
 - Non-Clinical – Karina Salas Franco
- B. Net Promoter Score Recognition**Russell Tippin
- ProCare Orthopedics
 - ProCare General Surgery
- VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VIII. PUBLIC COMMENTS ON AGENDA ITEMS**
- IX. CONSENT AGENDA**David Dunn (p.4-45)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
- A. Consider Approval of Regular Meeting Minutes, July 7, 2026**
- B. Consider Approval of Joint Conference Committee, July 28, 2026**
- C. Consider Approval of Federally Qualified Health Center Monthly Report, June 2026**

X. COMMITTEE REPORTS

A. Finance Committee.....Bryn Hill (p.46-67)

1. Financial Report for Month Ended June 30, 2026
2. Consider Approval of Envigorate Contract
3. Consider Approval of Mercer Contract

B. Executive Policy CommitteeDon Hallmark (p.68-70)

XI. PATIENT SAFETY AND WORKFORCE SAFETY UPDATE.....Courtney Look-Davis

XII. CONSIDER RESOLUTION FOR FROST CAPITAL MARKETS SERVICES .Sharon Clark (p.71)

**XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS
.....Russell Tippin (p.72-88)**

- A. PBBHC Update**
- B. Magnet Update**
- C. Ad hoc Report(s)**

XIV. TTUHSC AT THE PERMIAN BASIN REPORT

XV. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code;(2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; (3) Deliberation regarding Real Property pursuant to Section 551.072; and (4) Discussion of Personnel Matters pursuant to Section 551.074 of the Texas Government Code.

XVI. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of MCH ProCare Provider Agreements**
- B. Consider Approval of MCH Lease Agreements**
- C. Consider Approval of Amendment to CEO Employment Agreement**

XVII. ADJOURNMENTDavid Dunn

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
JULY 7, 2026 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT:

David Dunn, President
Bryn Hill, Vice President
Will Kappauf
Sylvia Rodriguez-Sanchez
Don Hallmark
Wallace Dunn
Kathy Rhodes

OTHERS PRESENT:

Kim Leftwich, Chief Nursing Officer
Dr. Timothy Benton, Chief Medical Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Sharon Clark, Chief Financial Officer
Dr. Nimat Alam, Chief of Staff
Dr. Vijay Borra, Vice Chief of Staff
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

David Dunn, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ROLL CALL AND ECHD BOARD MEMBER ATTENDANCE/ABSENCES

David Dunn called roll of the ECHD Board Members. All members were present.

III. INVOCATION

Chaplain Doug Herget offered the invocation.

IV. PLEDGE OF ALLEGIANCE

David Dunn led the Pledge of Allegiance to the United States and Texas flags.

V. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Will Kappauf presented the Mission, Vision and Values of Medical Center Health System.

VI. AWARDS AND RECOGNITION

A. July 2026 Associates of the Month

Matt Collins, Chief Operating Officer, introduced the July 2026 Associates of the Month as follows:

- Clinical – Betty Leon
- Non-Clinical – Mary McEwin
- Nurse – Ronan Sanchez

B. Net Promoter Score Recognition

Mat Collins, Chief Operating Officer, introduced the Net Promoter Score High Performer(s).

- ProCare Pulmonology

VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VIII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments were received.

IX. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, June 2, 2026**
- B. Consider Approval of Joint Conference Committee, June 23, 2026**
- C. Consider Approval of Federally Qualified Health Center Monthly Report, May 2026**
- D. Consider Approval of ECHD Board Committee Assignments**

Wallace Dunn moved, and Sylvia Rodriguez-Sanchez seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried.

X. COMMITTEE REPORTS

A. Finance Committee

1. Financial Report for Month Ended May 31, 2026.
2. Consent Agenda
 - a) Consider Approval of Sparklight Cable Services Renewal.
 - b) Consider Approval of TK Elevator Maintenance Agreement Renewal.
3. Consider Approval of Purchase of GE Healthcare CCW & MacLab Upgrade
4. Consider Approval of ECISD & Ratliff Stadium Sponsorship and Advertising Contract.

Bryn Hill moved, and Wallace Dunn seconded the motion to approve the Finance Committee report as presented. The motion carried.

B. Audit Committee

a. Update of Internal Audit Work Performed

Don Hallmark moved, and Wallace Dunn seconded the motion to approve the Audit Committee report as presented. The motion carried.

C. Executive Policy Committee

The Executive Policy Committee met on Thursday, June 25 at Noon to review and approve five (5) MCH policies meeting the committee guidelines. The committee recommends approval of all of the submitted policies as presented.

Don Hallmark moved, and Sylvia Rodriguez-Sanchez seconded the motion to approve the Executive Policy Committee report as presented. The motion carried.

D. Real Estate Committee

b. Consider Request to Sell Property for Less than Market Value.

The Real Estate Committee met on Wednesday, June 17 at 11:30am to review the request to sell property located at 2573 West Bell Street, Odessa for less than market value. The committee recommends approval to sell the property for less than market value.

Don Hallmark moved, and Wallace Dunn seconded the motion to approve the request to sell the property at 2573 West Bell Street, Odessa for less than market value as requested. The motion carried.

XI. TTUHSC AT THE PERMIAN BASIN REPORT

George Thomas, Assistant Dean of Operations, Odessa Campus, Texas Tech University provided an update on Texas Tech University Health Sciences Center. This report was informational only. No action was taken.

XII. PATIENT SAFETY AND WORKFORCE SAFETY UPDATE

No report was provided.

XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. Alera Group/HealthSure Insurance Renewal

Steve Steen, Chief Legal Counsel, provided an update on the insurance policies renewal for the Hospital.

This was informational only. No action was taken.

B. Ad hoc Reports

Included in the packet was the Provider Recruitment report and the Communications and Marketing report.

These reports were informational only. No action was taken.

XIV. EXECUTIVE SESSION

David Dunn stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Hill, Will Kappauf, Sylvia Rodriguez-Sanchez, David Dunn, Don Hallmark, Wallace Dunn, Kathy Rhodes and Steve Steen, Chief Legal Counsel, Matt Collins, Chief Operating Officer, Sharon Clark, Chief Financial Officer, Adiel Alvarado, President ProCare and Kerstin Connolly, Paralegal.

Adiel Alvarado, President of MCH ProCare, presented the ProCare provider agreements to the ECHD Board of Directors during Executive Session.

Wallace Dunn, Board Member, led the board in discussion about a video on social media that has misinformation about the trauma levels of MCH and MMH.

Sharon Clark, Chief Financial Officer, and Steve Steen, Chief Legal Counsel, reported to the ECHD Board of Directors during Executive Session about the PBBHC.

Sharon Clark, Chief Financial Officer, reported to the ECHD Board of Directors during Executive Session about a salary study that will look at all positions throughout the District.

Sharon Clark, Chief Financial Officer, provided an update on the managed care contract to the ECHD Board.

Steve Steen, Chief Legal Counsel, reported to the ECHD Board of Directors about a patient issue.

Adiel Alvarado, President of MCH ProCare, and Steve Steen, Chief Legal Counsel, led the ECHD Board of Directors in discussion about Permian Regional Medical Center.

Executive Session began at 5:54 p.m.

Executive Session ended at 6:51 p.m.

No action was taken during Executive Session.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreements.

David Dunn presented the following amendments:

- Bien Baquirin, N.P. – This an amendment to a Hospitalist Contract.
- Merry Beth Hart, M.D. – This in an amendment to a Pediatrics Contract.

David Dunn presented the following renewal contract:

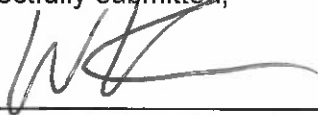
- Nilo Napay, N.P. – This is a three (3) year renewal of an Urgent Care Contract.
- Jackie Lehr, WHNP – This a three (3) year renewal of an OB/GYN Contract.
- Krishna Ayyagari, M.D. – This is a five (5) year renewal of a Critical Care Contract.
- Timothy Castro, M.D. – This is a three (3) year renewal of an Anesthesia Contract.

Wallace Dunn moved, and Sylvia Rodriguez-Sanchez seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

XVI. ADJOURNMENT

There being no further business to come before the Board, David Dunn adjourned the meeting at 6:52 p.m.

Respectfully submitted,



Will Kappauf, Board Secretary
Ector County Hospital District Board of Directors



August 4, 2026

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professional Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 7 of the Medical Staff By laws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Comments
Subramanya Ganti, MD	Medicine	Critical Care/Pulmonary Disease	TTUHC	8/4/2026-8/1/2027
Jacob Gilchrist, MD	Radiology	Telemedicine	VRAD	8/4/2026-8/1/2028
Jane Hur, MD	Radiology	Telemedicine	VRAD	8/4/2026-8/1/2028
Ajaykumar Jani, MD	Pediatric	Pediatrics	TTUHC	8/4/2026-8/1/2027
Oren Jaspan, MD	Radiology	Telemedicine	VRAD	8/4/2026-8/1/2028
Fakesha Masood, MD	Pediatric	Pediatrics	ProCare	8/4/2026-8/1/2027
Hoang Tue Nguyen, MD	Surgery	Urology	Curative Locums	8/4/2026-8/1/2027
Sean Noormohamed Lee, MC	Anesthesia	Anesthesia	ProCare	8/4/2026-8/1/2027
Lawrence Pan, MD	Radiology	Telemedicine	VRAD	8/4/2026-8/1/2028
**Jacob Romm, MD	Radiology	Telemedicine	VRAD	8/4/2026-8/1/2028
Steven Sax, MD	Radiology	Telemedicine	VRAD	8/4/2026-8/1/2028
Laura Van de Laar	Surgery	ENT	Curative Locums	8/4/2026-8/1/2027



Allied Health:

Applicant	Department	AHP Category	Specialty/ Privileges	Group	Sponsoring Physician(s)	Comments
Rachel Milan, NP	Medicine	AHP	Nurse Practitioner		Dr. Anand Reddy, Dr. Ansari	8/4/2026-8/1/2028
Michael Ombongi, CRNA	Anesthesia	AHP	Nurse Practitioner	ProCare	All Anesthesia Providers	8/4/2026-8/1/2028

*Please grant temporary Privileges

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Nimat Alam, Chief of Staff
Executive Committee Chair
/MM



August 4, 2026

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

Medical Executive Committee and the Joint Conference Committee recommends.

approval of the following reappointments of the Medical Staff and Allied Health Professional Staff's submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Change to Privileges	Dates
Lakshmi Alahari, MD	Hospitalist	Yes	Active	Internal Medicine	ProCare	Updated Privilege Form	09/01/2026-08/31/2028
Muhammed Anwar, MD	Hospitalist	Yes	Associate	Family Medicine	ProCare	Updated Privilege Form	09/01/2026-08/31/2027
Vijay Borra, MD	Surgery	Yes	Active	Orthopedic	ProCare	Updated Privilege Form	09/01/2026-08/31/2027
Phillip Chae, MD	Medicine	Yes	Courtesy	Oncology		Updated Privilege Form	09/01/2026-08/31/2028
Maricela Chavez, MD	OB/GYN	Yes	Associate	OB/GYN	TTUHSC	Updated Privilege Form	09/01/2026-08/31/2027
Ann Marie	Family	Yes	Active	Family Medicine	TTUHSC	Updated	09/01/2026-

Francisco, MD	Medicine					Privilege Form	08/31/2028
Kevin Harbourn e, MD	Anesthesia	Yes	Active	Anesthesia	ProCare	Updated Privilege Form	09/01/2026-08/31/2028

Amanda Murray, DO	OB/GNY	Yes	Active	OB/GYN	TTUHSC	Updated Privilege Form	09/01/2026-08/31/2028
Raphael Nwojo, MD	Medicine	Yes	Active	ENT		Updated Privilege Form	09/01/2026-08/31/2028
Mandeep Othee, MD	Medicine	Yes	Active	Physical Medicine and Rehabilitation	ProCare	Updated Privilege Form	09/01/2026-08/31/2028
Clare Savage, MD	Radiology	Yes	Associate to Active	Radiology	ProCare	Updated Privilege Form	09/01/2026-08/31/2028
Natalie Sciano, MD	Emergency Department	Yes	Associate	Emergency Department	BEPO	Updated Privilege Form	09/01/2026-08/31/2027
Debbie Smith, DO	Family Medicine	Yes	Active	Family Medicine	TTUHSC	Updated Privilege Form	09/01/2026-08/31/2028
James Van Riper, MD	OB/GNY	Yes	Active	OB/GYN		Updated Privilege Form	09/01/2026-08/31/2028



August 4, 2026

ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS

Allied Health

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician (s)	Changes to Privileges	Dates
Carlos Availa, NP	Family Medicine	AHP	Nurse Practitioner	ProCare	Dr. Scotty Ortega	Updated Privilege Form	09/01/2026-08/31/2028
Jose Katada, CRNA	Anesthesia	AHP	CRNA	ProCare	All Anesthesia Providers	Updated Privilege Form	09/01/2026-08/31/2028
Hanah Lovitt, PA	Emergency Department	AHP	Physician Assistant	BEPO	Dr. Gregory Shipkey	Updated Privilege Form	09/01/2026-08/31/2028

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Nimat Alam, MD Chief of Staff

Executive Committee Chair

/MM



August 4, 2026

ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
Kiana Ortiz, NP	Cardiology	ADDING: EKG Stress Test

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Nimat Alam, MD Chief of Staff
Executive Committee Chair
/MM



August 4, 2026

ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS

Item to be considered:

Change in Medical Staff or AHP Staff Status—Resignations/Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Resignation/Lapse
Abidemi Adeniran, FNP	AHP	Medicine	04/30/2026	Resignation
Alma Hernandez, FNO	AHP	Family Medicine	06/23/2026	Resignation
Sheharyar Merwat, MD	Associate	Medicine	04/06/2026	Resignation
Courtney Myers, PA	AHP	Cardiology	04/23/2026	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation/Lapse of Privileges.

Nimat Alam, MD, Chief of Staff
Executive Committee Chair
/MM



August 4, 2026

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the changes noted below.

Staff Category Change:

Staff Member	Department	Category
None		

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
None				



August 4, 2026

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Removal of I-FPPE

Staff Member	Department	Removal/Extension
Geronimo Mendoza Urias, MD	Pediatrics	I-FPPE Removal
Staci Martinez, CRNA	Anesthesia	I-FPPE Removal

Change in Privileges

Staff Member	Department	Privilege
None		

Proctoring Request(s)/Removal(s)

Staff Member	Department	Privilege(s)
None		

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motions in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of FPPE, proctoring requests/removals, and change in privileges.

Nimat Alam, MD Chief of Staff

Executive Committee Chair

/MM



August 4, 2026

ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS

Item to be considered:

Privilege forms/ Privilege criteria / Department chairman

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference recommends approval of the following:

- Telemedicine Privilege Form
- Renal Denervation Privilege Form and criteria
- OBGYN Department Chairman

Advice, Opinions, Recommendations and Motion:

- Telemedicine Privilege Form
- Renal Denervation Privilege Form and criteria
- OBGYN Department Chairman

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the above items.

Nimat Alam, MD, Chief of Staff

Executive Committee Chair

/MM



Medical Center Health System

Your One Source for Health

Telemedicine/Telehealth Privileges

Delineation of Privileges

Applicant's Name: Test, Provider

Instructions:

1. Click the **Request** checkbox to request a group of privileges such as *Primary Privileges* or a Privilege Cluster.
2. Uncheck any privileges you do not want to request in that group.
3. Check off any special privileges you want to request.
4. Sign form electronically and submit with any required documentation.

Facilities

☒ **MCH**

Required Qualifications

Telemedicine/Telehealth Privileges

Description: Practitioners should request telemedicine privileges ONLY if all of the privileges they are granted are to be exercised via telecommunication. This restriction for remote clinical services applies to any privileges granted on this privilege form for the facility where the application is being made. Clinical services are limited to only those aspects of the privileges granted that can be provided remotely.

Qualifications

Education/Training	Completion of an ACGME or AOA accredited residency or fellowship training program required to qualify for primary privileges in the applicable specialty or as required in Medical Staff Bylaws.
Certification	Board certification or Board eligible in the specialty that they are providing care as required to qualify for primary privileges in the applicable specialty.
Clinical Experience - Initial Privileges	Applicant must provide documentation of provision of clinical services representative of the scope and complexity of the privileges requested during the previous 24 months.
Clinical Experience - Renewal of Privileges	Applicant must provide documentation of provision of clinical services representative of the scope and complexity of the privileges requested during the previous 24 months.

Request

☐ - Newly Requested privileges ☐ - Currently Granted privileges

	Telemedicine/Telehealth
☐	Privileges granted to be provided remotely via telecommunication

Acknowledgment of Applicant

I have requested only those privileges for which by education, training, current experience, and demonstrated competency I believe that I am competent to perform and that I have no mental or physical condition which would limit my clinical abilities. I wish to exercise at Medical Center Hospital, and I understand that: A. In exercising any clinical privileges granted, I am constrained by applicable Hospital and Medical Staff policies and rules applicable generally and any applicable to the particular situation. B. Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such situation my actions are governed by the applicable section of the Medical Staff Bylaws or related documents.

Practitioner's Signature

MCH

Department Chair/Designee Recommendation - Privileges

I have reviewed the requested clinical privileges and supporting documentation and my recommendation is based upon the review of supporting documentation and/or my personal knowledge regarding the applicant's performance of the privileges requested:

Privilege	Condition/Modification/Deletion/Explanation
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Renal Denervation (RDN) Privilege Form

Department of Cardiology

1. Requested Privileges

☐ Initial Privileges

☐ Renewal of Privileges

Requested privilege:

- Performance of **catheter-based renal denervation (RDN)** using FDA-approved technologies (radiofrequency or ultrasound systems)

2. Eligibility Criteria (Initial Privileges & Renewal of Privileges)

Applicant must meet **ALL** of the following:

A. Basic Qualifications

- Board certified or board eligible in:
 - Interventional Cardiology
 - Have peripheral endovascular privileges.
- Active medical staff membership in good standing

3. Specific Initial Training Requirements

Applicant must complete:

A. Formal Training

- Completion of **device-specific training program**

B. Proctored Experience

- Minimum of:
 - **5 proctored renal denervation procedures** with:
 - Experienced operator OR
 - Company-designated proctor

4. Core Competencies

The applicant must demonstrate knowledge of:

- Patient selection for RDN:
 - Resistant/uncontrolled hypertension
 - Secondary HTN exclusion
- Pre-procedural evaluation and imaging (CTA/MRA/ultrasound)
- Renal artery anatomy and variants
- Device operation and energy delivery techniques
- Intra-procedural management and complications:
 - Renal artery dissection
 - Access complications

- Post-procedure care and follow-up

Renal Denervation (RDN) Privilege Form

Department of Cardiology

5. Monitoring and Proctoring (Initial Privileges)

- First **5 independent cases** subject to:
 - Case review
 - Optional proctor oversight (if deemed necessary)
 - Outcomes reviewed by:
 - Department of Cardiology
 - Credential Committee
-

7. Maintenance of Privileges

To maintain privileges, the physician must:

- Perform:
 - Maintenance of eligibility criteria.
 - Minimum of 5 RDN bi-annually
 - Monitor quality assurance and outcomes review for each credential cycle for RND cases.

Family Health Clinic
August 2026
ECHD Board Update

FQHC Financial Overview- June 2026

Summary of Financial Position-Combined

For the month of June, the FQHC group combined generated a net loss from operations of (\$113K), which is (+\$55K) favorable to budget and (-\$24K) unfavorable to prior year.

Year-to-date (YTD), the organization reported a net loss from operations of (\$1.7M), which is (-\$477K) unfavorable to budget and (-\$956K) unfavorable compared to prior year.

Net Operating Revenue Drivers:

- Total Net Operating Revenue was favorable to budget by (+\$18K) due mostly to a positive net revenue position reported for the Women's Clinic in June.

Key Expense Variances:

- Operating expenses were favorable to budget by (+3.8%); Locum OB expenses totaled \$83K for June.

Site-Level Financial Performance- June 2026

Clinic Site	Net Gain (Loss)	Variance vs. Budget	Primary Drivers
FHC Clements	(\$84K)	+5% (+\$4K)	Strong volumes; 7% favorable to budget.
FHC West University	(\$42K)	+32% (+\$21K)	Lower than budgeted volumes and net revenue. Expenses under budget (+16%).
Healthy Kids Clinic-JBS	\$53K	+52% (+\$19K)	Enhanced Medicaid reimbursement; operating expenses favorable to budget by 19%.
Women's Clinic	(\$40K)	+21% (+\$11K)	Favorable net revenue position in June; Locum expense for OB call coverage.
Total	(\$113K)	+32% (+\$55K)	Combined site total



Financial Presentation

For the Month Ended

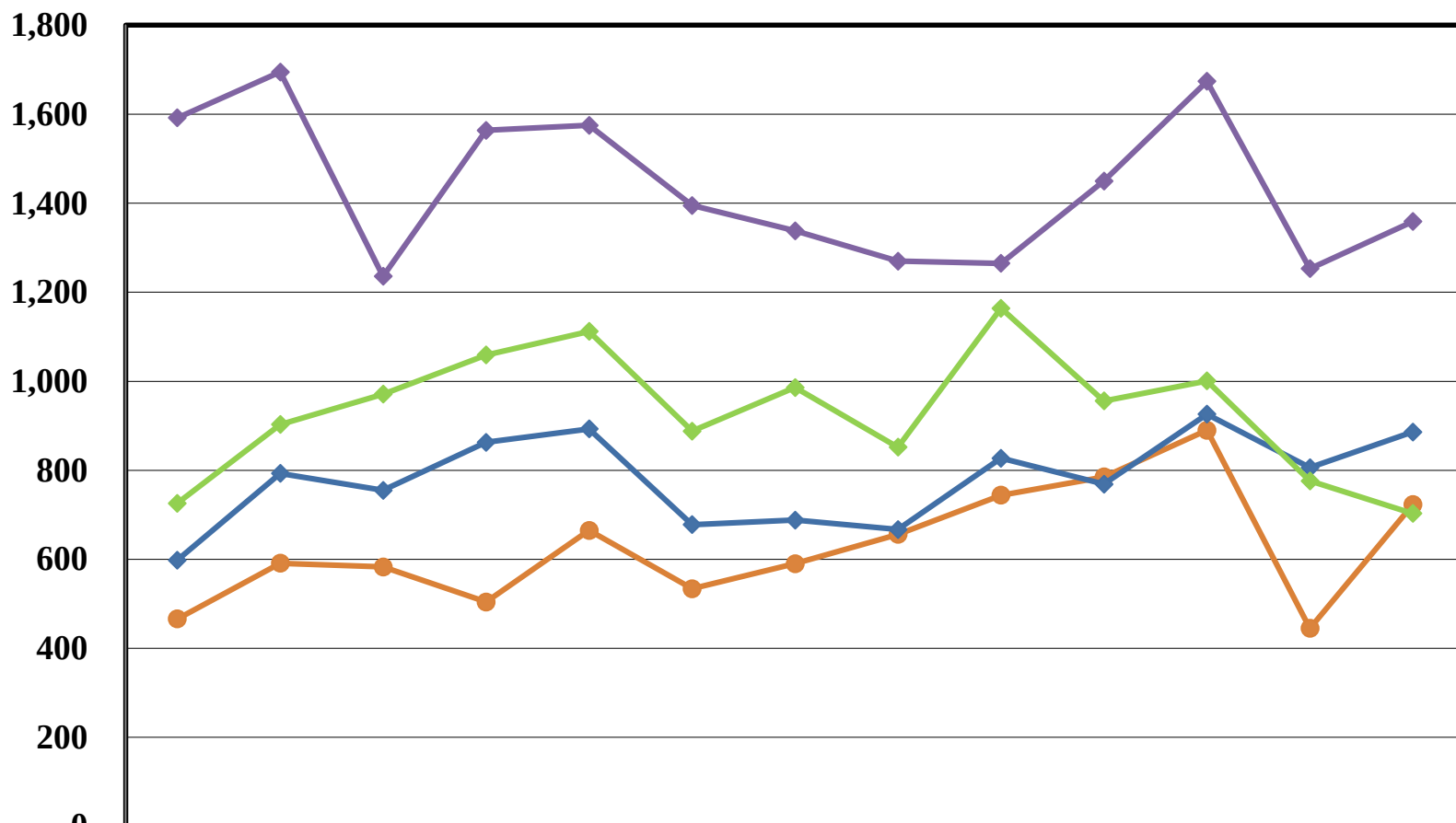
June 30, 2026

Family Health Clinic Visits

	<u>Current Month</u>				<u>Year-to-Date</u>			
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Var %</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Var %</u>
South Clinic	723	672	51	7.6%	6,032	5,864	168	2.9%
West Clinic	886	1,033	(147)	-14.2%	7,140	9,718	(2,578)	-26.5%
JBS Pediatrics	703	836	(133)	-15.9%	8,438	8,781	(343)	-3.9%
Womens Clinic	1,359	1,740	(381)	-21.9%	12,579	16,350	(3,771)	-23.1%
Total - All Clinics	3,671	4,281	(610)	-14.2%	34,189	40,713	(6,524)	-16.0%

Family Health Center Visits

Thirteen Month Trending



	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
—○— Clements Medical	466	591	583	504	665	534	590	656	744	785	890	445	723
—◆— W. University Medical	598	793	755	863	893	678	688	667	827	769	926	806	886
—◇— JBS	726	903	971	1,059	1,112	888	986	852	1,164	956	1,001	776	703
—◇— Womens Clinic	1,592	1,695	1,236	1,564	1,575	1,395	1,338	1,270	1,265	1,450	1,674	1,253	1,359

FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
JUNE 2026

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$1,781,862	\$1,897,209	(\$115,347)	-6.1%
Less: Deductions	998,653	1,128,132	(129,479)	-11.5%
Net Patient Revenue	783,209	769,077	14,132	1.8%
Other Revenue	51,995	47,777	4,218	8.8%
Total Operating Revenue	835,204	816,854	18,350	2.2%
Salaries & Benefits	256,559	304,250	(47,691)	-15.7%
Physician Services	547,199	533,005	14,194	2.7%
Cost of Drugs Sold	87,237	97,146	(9,909)	-10.2%
Supplies	26,407	20,703	5,704	27.6%
Repairs and Maintenance	3,869	1,875	1,994	106.3%
Other Expense	6,572	7,438	(866)	-11.6%
Depreciation	21,211	21,325	(114)	-0.5%
Total Operating Expenses	949,054	985,742	(36,688)	-3.7%
Gain (Loss) from Operations	(\$113,851)	(\$168,888)	\$55,037	-32.6%

FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
JUNE 2026

	<u>YTD Actual</u>	<u>YTD Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$15,614,642	\$17,742,328	(\$2,127,686)	-12.0%
Less: Deductions	9,504,171	10,521,333	(1,017,162)	-9.7%
Net Patient Revenue	6,110,471	7,220,995	(1,110,524)	-15.4%
Other Revenue	474,824	429,993	44,831	10.4%
Total Operating Revenue	6,585,294	7,650,988	(1,065,693)	-13.9%
Salaries & Benefits	2,300,238	2,792,123	(491,885)	-17.6%
Physician Services	4,810,706	4,797,045	13,661	0.3%
Cost of Drugs Sold	793,832	896,707	(102,875)	-11.5%
Supplies	192,390	195,136	(2,746)	-1.4%
Repairs and Maintenance	15,628	16,875	(1,247)	-7.4%
Other Expense	60,278	61,650	(1,372)	-2.2%
Depreciation	191,858	193,564	(1,706)	-0.9%
Total Operating Expenses	8,364,930	8,953,100	(588,170)	-6.6%
Gain (Loss) from Operations	(\$1,779,635)	(\$1,302,112)	(\$477,523)	36.7%

FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
JUNE 2026

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$229,196	\$190,474	\$38,722	20.3%
Less: Deductions	152,180	125,451	26,729	21.3%
Net Patient Revenue	77,016	65,023	11,993	18.4%
Other Revenue	51,995	47,777	4,218	8.8%
Total Operating Revenue	129,011	112,800	16,211	14.4%
Salaries & Benefits	83,336	82,362	974	1.2%
Physician Services	81,564	73,535	8,029	10.9%
Cost of Drugs Sold	36,814	32,718	4,096	12.5%
Supplies	3,545	3,429	116	3.4%
Repairs and Maintenance	531	983	(452)	-46.0%
Other Expense	3,561	4,289	(728)	-17.0%
Depreciation	3,749	4,029	(280)	-6.9%
Total Operating Expenses	213,101	201,345	11,755	5.8%
Gain (Loss) from Operations	(\$84,090)	(\$88,545)	\$4,455	-5.0%

FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
JUNE 2026

	<u>YTD Actual</u>	<u>YTD Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$1,873,145	\$1,655,578	\$217,567	13.1%
Less: Deductions	1,258,413	1,090,409	168,004	15.4%
Net Patient Revenue	614,732	565,169	49,563	8.8%
Other Revenue	474,824	429,993	44,831	10.4%
Total Operating Revenue	1,089,556	995,162	94,394	9.5%
Salaries & Benefits	741,847	715,032	26,815	3.8%
Physician Services	711,798	661,815	49,983	7.6%
Cost of Drugs Sold	249,749	284,380	(34,631)	-12.2%
Supplies	33,402	30,176	3,226	10.7%
Repairs and Maintenance	5,310	8,847	(3,537)	-40.0%
Other Expense	35,009	34,441	568	1.6%
Depreciation	34,699	36,409	(1,710)	-4.7%
Total Operating Expenses	1,811,814	1,771,100	40,714	2.3%
Gain (Loss) from Operations	(\$722,258)	(\$775,938)	\$53,680	-6.9%

FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
JUNE 2026

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$293,760	\$317,024	(\$23,264)	-7.3%
Less: Deductions	182,864	202,140	(19,276)	-9.5%
Net Patient Revenue	110,896	114,884	(3,988)	-3.5%
Other Revenue	0	0	0	0.0%
Total Operating Revenue	110,896	114,884	(3,988)	-3.5%
Salaries & Benefits	33,283	52,890	(19,607)	-37.1%
Physician Services	88,270	91,867	(3,597)	-3.9%
Cost of Drugs Sold	4,228	10,842	(6,614)	-61.0%
Supplies	5,262	3,083	2,179	70.7%
Repairs and Maintenance	2,547	0	2,547	0.0%
Other Expense	2,773	2,809	(36)	-1.3%
Depreciation	17,387	17,221	166	1.0%
Total Operating Expenses	153,750	178,712	(24,962)	-14.0%
Gain (Loss) from Operations	(\$42,853)	(\$63,828)	\$20,975	-32.9%

FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
JUNE 2026

	<u>YTD Actual</u>	<u>YTD Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$2,361,716	\$2,966,373	(\$604,657)	-20.4%
Less: Deductions	1,476,141	1,891,408	(415,267)	-22.0%
Net Patient Revenue	885,575	1,074,965	(189,390)	-17.6%
Other Revenue	0	0	0	0.0%
Total Operating Revenue	885,575	1,074,965	(189,390)	-17.6%
Salaries & Benefits	264,046	495,253	(231,207)	-46.7%
Physician Services	741,911	826,803	(84,892)	-10.3%
Cost of Drugs Sold	75,579	101,444	(25,865)	-25.5%
Supplies	28,413	28,633	(220)	-0.8%
Repairs and Maintenance	2,823	0	2,823	0.0%
Other Expense	25,587	24,149	1,438	6.0%
Depreciation	156,485	156,480	5	0.0%
Total Operating Expenses	1,294,843	1,632,762	(337,918)	-20.7%
Gain (Loss) from Operations	(\$409,268)	(\$557,797)	\$148,529	-26.6%

FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
JUNE 2026

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$306,044	\$353,070	(\$47,026)	-13.3%
Less: Deductions	147,248	188,443	(41,195)	-21.9%
Net Patient Revenue	158,796	164,627	(5,831)	-3.5%
Other Revenue	0	0	0	0.0%
Total Operating Revenue	158,796	164,627	(5,831)	-3.5%
Salaries & Benefits	35,366	40,388	(5,022)	-12.4%
Physician Services	60,393	63,327	(2,934)	-4.6%
Cost of Drugs Sold	6,459	19,546	(13,087)	-67.0%
Supplies	3,135	6,291	(3,156)	-50.2%
Repairs and Maintenance	0	0	0	0.0%
Other Expense	0	35	(35)	-100.0%
Depreciation	75	75	0	0.0%
Total Operating Expenses	105,429	129,662	(24,234)	-18.7%
Gain (Loss) from Operations	\$53,367	\$34,965	\$18,402	52.6%

FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
JUNE 2026

	<u>YTD Actual</u>	<u>YTD Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$3,566,587	\$3,658,731	(\$92,144)	-2.5%
Less: Deductions	1,778,186	1,952,763	(174,577)	-8.9%
Net Patient Revenue	1,788,401	1,705,968	82,433	4.8%
Other Revenue	0	0	0	0.0%
Total Operating Revenue	1,788,401	1,705,968	82,433	4.8%
Salaries & Benefits	394,323	417,503	(23,180)	-5.6%
Physician Services	574,212	569,943	4,269	0.7%
Cost of Drugs Sold	179,480	202,542	(23,062)	-11.4%
Supplies	56,820	64,785	(7,965)	-12.3%
Repairs and Maintenance	0	0	0	0.0%
Other Expense	(35)	315	(350)	-111.1%
Depreciation	674	675	(1)	-0.1%
Total Operating Expenses	1,205,475	1,255,763	(50,289)	-4.0%
Gain (Loss) from Operations	\$582,927	\$450,205	\$132,722	29.5%

FAMILY HEALTH CLINIC - WOMENS CLINIC - OPERATIONS SUMMARY
JUNE 2026

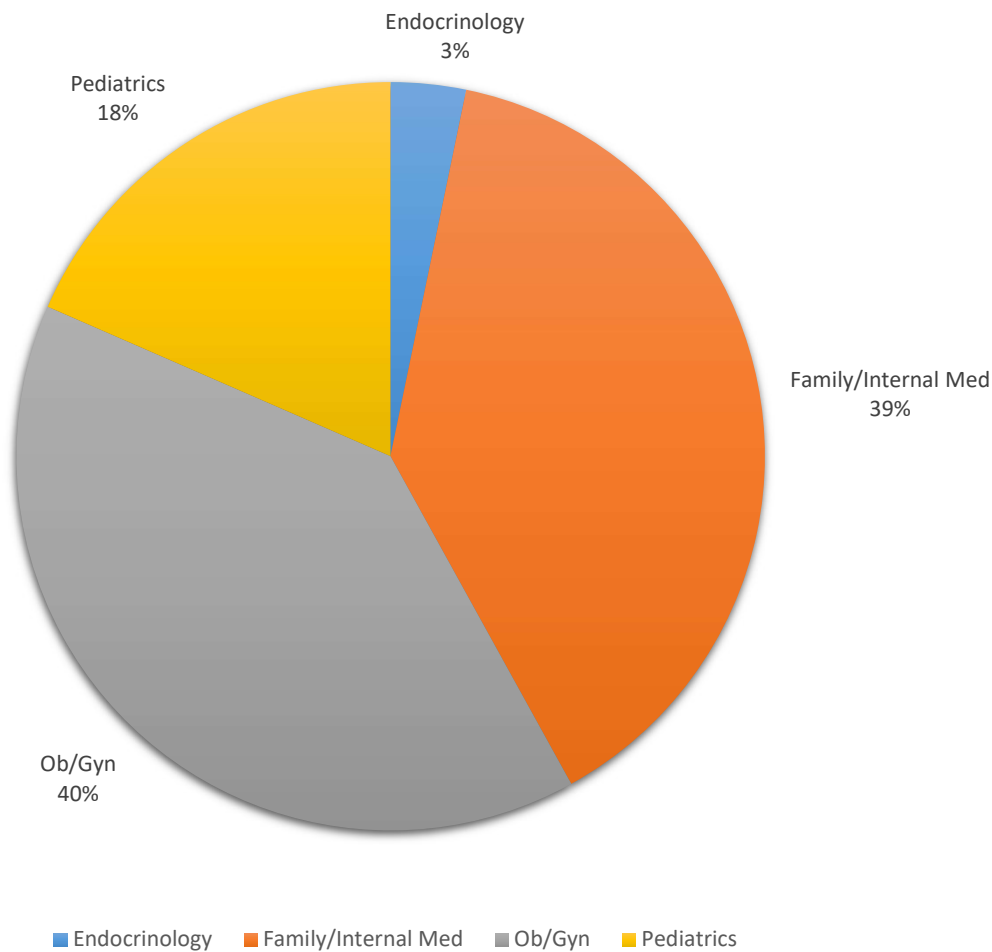
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$952,861	\$1,036,641	(\$83,780)	-8.1%
Less: Deductions	516,361	612,098	(95,737)	-15.6%
Net Patient Revenue	436,500	424,543	11,957	2.8%
Other Revenue	0	0	0	0.0%
Total Operating Revenue	436,500	424,543	11,957	2.8%
Salaries & Benefits	104,574	128,610	(24,036)	-18.7%
Physician Services	316,972	304,276	12,696	4.2%
Cost of Drugs Sold	39,735	34,040	5,695	16.7%
Supplies	14,464	7,900	6,564	83.1%
Repairs and Maintenance	791	892	(101)	-11.3%
Other Expense	238	305	(67)	-22.0%
Depreciation	0	0	0	0.0%
Total Operating Expenses	476,775	476,023	751	0.2%
Gain (Loss) from Operations	(\$40,274)	(\$51,480)	\$11,206	-21.8%

FAMILY HEALTH CLINIC - WOMENS CLINIC - OPERATIONS SUMMARY

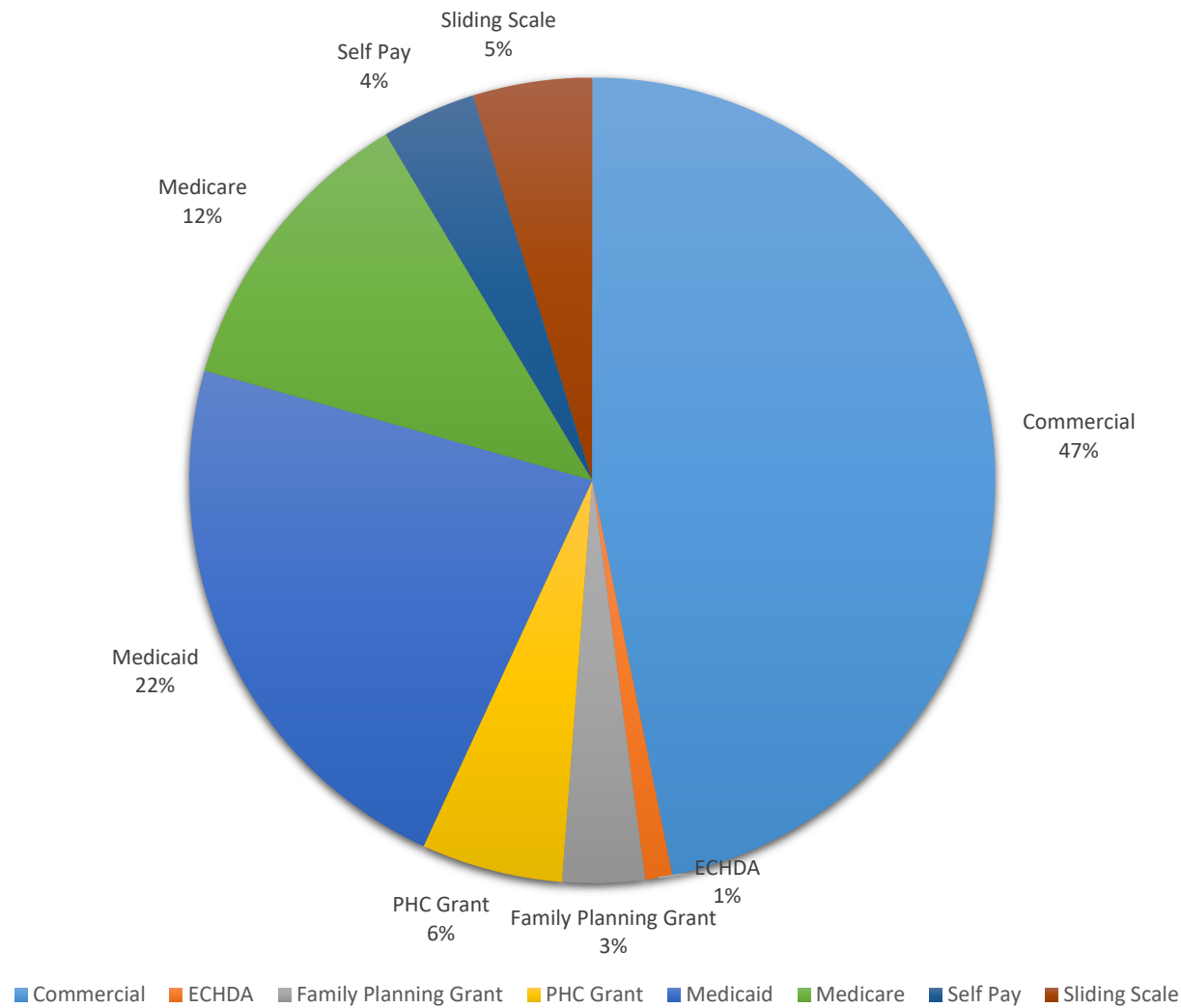
JUNE 2026

	<u>YTD Actual</u>	<u>YTD Budget</u>	<u>Variance</u>	
Total Patient Revenue	\$7,813,194	\$9,461,646	(\$1,648,452)	-17.4%
Less: Deductions	4,991,431	5,586,753	(595,322)	-10.7%
Net Patient Revenue	2,821,762	3,874,893	(1,053,131)	-27.2%
Other Revenue	0	0	0	0.0%
Total Operating Revenue	2,821,762	3,874,893	(1,053,131)	-27.2%
Salaries & Benefits	900,022	1,164,335	(264,313)	-22.7%
Physician Services	2,782,785	2,738,484	44,301	1.6%
Cost of Drugs Sold	289,024	308,341	(19,317)	-6.3%
Supplies	73,754	71,542	2,212	3.1%
Repairs and Maintenance	7,495	8,028	(533)	-6.6%
Other Expense	(283)	2,745	(3,028)	-110.3%
Depreciation	0	0	0	0.0%
Total Operating Expenses	4,052,798	4,293,475	(240,678)	-5.6%
Gain (Loss) from Operations	(\$1,231,035)	(\$418,582)	(\$812,453)	194.1%

FHC June Visits By Service



Total FHC June Visits by Financial Class



Executive Director's Report- Operational Overview by Clinic-June 2026

MCH Family Health Clinic-Clements

Net Gain/(Loss) From Operations: (\$84K) vs (\$88K) (+5%)

Productivity: Total Visits: 723 Actual vs 672 Budget (+7.6%)

Provider Updates: No provider updates.

Workforce and Staffing Update: Currently searching for a full-time Medical Assistant.

FTEs: 13.4 Actual vs 13.9 Budget (-3.7%), YTD: 12.7 Actual vs 13.2 Budget (-3.8%)

Key Focus Areas: Scheduling optimization, NP volume growth.

Operational Overview by Clinic-June 2026

MCH Family Health Clinic-West University

Net Gain/(Loss) From Operations: (\$42K) vs (\$63K) (+32%)

Productivity: Total Visits: 886 Actual vs 1,033 Budget (-14.2%);
Budgeted provider vacancy is contributing to the negative variance.

Provider Updates: Currently searching for a pediatrician and nurse practitioner for West University. Dr. Raza, Pediatrician, is scheduled for a site visit Friday July 31, 2026.

Workforce and Staffing Update: Currently searching for a part-time and full-time Medical Assistant and a full-time Front Desk position.

FTEs: 8.1 Actual vs 12.6 Budget (-35.5%), YTD: 8.9 Actual vs 13.0 Budget (-31%)

Key Focus Areas: New patient marketing, provider recruitment.

Operational Overview by Clinic-June 2026

MCH Healthy Kids Clinic-JBS

Net Gain/(Loss) From Operations: \$53K vs \$34K (+52.6%)

Productivity: Total Visits: 703 Actual vs 836 Budget (-15.9%)

Provider Updates: Dr. Fakeha Masood will start August 3, 2026.

Workforce and Staffing Update: The Healthy Kids Clinic currently has vacancies for two full-time Medical Assistants and a full-time LVN.

FTEs: 8.1 Actual vs 9.5 Budget (-14.7%), YTD: 9.6 Actual vs 10.8 Budget (-10.9%)

Key Focus Areas: New pediatrician onboarding and new patients

Operational Overview by Clinic-June 2026

MCH Women's Clinic

Net Gain/(Loss) From Operations: (\$40K) vs (\$51K) (+21.8%)

Productivity: Total Visits: 1,359 Actual vs 1,740 Budget (-21.9%); Budgeted provider vacancy is contributing to the negative variance.

Provider Updates: Currently searching for two Ob/Gyns. Dr. Canzater is scheduled for a site visit on August 4, 2026.

Workforce and Staffing Update: The Women's Clinic is currently searching for a full-time Medical Assistant.

FTEs: 19.5 Actual vs 24.5 Budget (-20.4%), YTD: 18.8 Actual vs 24.4 Budget (-23.0%)

Key Focus Areas: Provider recruitment, OB Call Coverage, Net Revenue Improvement.

Other Business

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JUNE 2026**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
<u>Hospital InPatient Admissions</u>										
Acute / Adult	1,156	1,184	-2.4%	1,217	-5.0%	10,571	10,557	0.1%	10,364	2.0%
Neonatal ICU (NICU)	30	23	30.4%	17	76.5%	245	198	23.7%	190	28.9%
Total Admissions	1,186	1,207	-1.7%	1,234	-3.9%	10,816	10,755	0.6%	10,554	2.5%
<u>Patient Days</u>										
Adult & Pediatric	4,755	4,493	5.8%	4,599	3.4%	43,166	40,001	7.9%	40,604	6.3%
ICU	432	457	-5.5%	442	-2.3%	4,121	4,077	1.1%	3,964	4.0%
CCU	429	456	-5.9%	426	0.7%	3,990	4,069	-1.9%	3,939	1.3%
NICU	483	404	19.6%	310	55.8%	3,742	3,601	3.9%	3,431	9.1%
Total Patient Days	6,099	5,810	5.0%	5,777	5.6%	55,019	51,748	6.3%	51,938	5.9%
Observation (Obs) Days	865	781	10.8%	556	55.6%	7,347	6,962	5.5%	6,624	10.9%
Nursery Days	277	288	-3.8%	286	-3.1%	2,452	2,566	-4.4%	2,450	0.1%
Total Occupied Beds / Bassinets	7,241	6,879	5.3%	6,619	9.4%	64,818	61,276	5.8%	61,012	6.2%
<u>Average Length of Stay (ALOS)</u>										
Acute / Adult & Pediatric	4.86	4.57	6.4%	4.49	8.1%	4.85	4.56	6.4%	4.68	3.6%
NICU	16.10	17.57	-8.3%	18.24	-11.7%	15.27	18.19	-16.0%	18.06	-15.4%
Total ALOS	5.14	4.81	6.8%	4.68	9.8%	5.09	4.81	5.7%	4.92	3.4%
Acute / Adult & Pediatric w/o OB	6.14			5.31	15.5%	5.83			5.55	5.0%
Average Daily Census	212.5	193.3	9.9%	193.8	9.6%	205.3	189.6	8.3%	190.4	7.8%
Hospital Case Mix Index (CMI)	1.7505	1.7598	-0.5%	1.7909	-2.3%	1.7666	1.7598	0.4%	1.7644	0.1%
CMI Adjusted LOS	2.94	2.74	7.4%	2.61	12.4%	2.88	2.73	5.3%	2.79	3.2%
<u>Medicare</u>										
Admissions	458	473	-3.2%	479	-4.4%	4,269	4,218	1.2%	4,145	3.0%
Patient Days	2,698	2,630	2.6%	2,617	3.1%	24,845	23,483	5.8%	22,937	8.3%
Average Length of Stay	5.89	5.56	5.9%	5.46	7.8%	5.82	5.57	4.5%	5.53	5.2%
Case Mix Index	1.9862	2.0302	-2.2%	2.1302	-6.8%	1.9274	2.0302	-5.1%	2.0138	-4.3%
<u>Medicaid</u>										
Admissions	116	121	-4.1%	132	-12.1%	1,062	1,079	-1.6%	1,054	0.8%
Patient Days	813	490	65.9%	389	109.0%	7,359	4,369	68.4%	4,321	70.3%
Average Length of Stay	7.01	4.05	73.1%	2.95	137.8%	6.93	4.05	71.1%	4.10	69.0%
Case Mix Index	1.3514	1.2386	9.1%	1.2162	11.1%	1.4075	1.2386	13.6%	1.2181	15.5%
<u>Commercial</u>										
Admissions	371	390	-4.9%	391	-5.1%	3,465	3,479	-0.4%	3,418	1.4%
Patient Days	1,806	1,658	8.9%	1,792	0.8%	16,260	14,786	10.0%	15,460	5.2%
Average Length of Stay	4.87	4.25	14.5%	4.58	6.2%	4.69	4.25	10.4%	4.52	3.7%
Case Mix Index	1.6045	1.6709	-4.0%	1.5926	0.7%	1.7266	1.6709	3.3%	1.6504	4.6%
<u>Self Pay</u>										
Admissions	208	192	8.3%	197	5.6%	1,734	1,708	1.5%	1,654	4.8%
Patient Days	622	837	-25.7%	838	-25.8%	5,027	7,447	-32.5%	7,695	-34.7%
Average Length of Stay	2.99	4.36	-31.4%	4.25	-29.7%	2.90	4.36	-33.5%	4.65	-37.7%
Case Mix Index	1.7132	1.7383	-1.4%	1.6203	5.7%	1.6908	1.7383	-2.7%	1.7228	-1.9%
<u>All Other</u>										
Admissions	33	30	10.0%	35	-5.7%	286	271	5.5%	283	1.1%
Patient Days	160	184	-13.0%	179	-10.6%	1,528	1,664	-8.2%	1,578	-3.2%
Average Length of Stay	4.85	6.13	-20.9%	5.11	-5.2%	5.34	6.14	-13.0%	5.58	-4.2%
Case Mix Index	1.9702	2.0600	-4.4%	2.4777	-20.5%	2.0435	2.0600	-0.8%	2.1417	-4.6%
<u>Radiology</u>										
InPatient	5,027	4,748	5.9%	4,824	4.2%	44,901	42,378	6.0%	42,604	5.4%
OutPatient	8,786	8,905	-1.3%	8,119	8.2%	77,366	79,414	-2.6%	75,746	2.1%
<u>Cath Lab</u>										
InPatient	896	663	35.1%	793	13.0%	5,831	5,910	-1.3%	5,913	-1.4%
OutPatient	308	385	-20.0%	361	-14.7%	2,975	3,433	-13.3%	3,358	-11.4%
<u>Laboratory</u>										
InPatient	86,450	83,258	3.8%	84,437	2.4%	786,007	742,981	5.8%	747,348	5.2%
OutPatient	72,750	75,568	-3.7%	64,583	12.6%	651,685	673,997	-3.3%	644,288	1.1%
<u>Other</u>										
Deliveries	192	188	2.1%	181	6.1%	1,624	1,676	-3.1%	1,596	1.8%
<u>Surgical Cases</u>										
InPatient	207	244	-15.2%	276	-25.0%	2,063	2,178	-5.3%	2,162	-4.6%
OutPatient	530	556	-4.7%	447	18.6%	4,643	4,956	-6.3%	4,675	-0.7%
Total Surgical Cases	737	800	-7.9%	723	1.9%	6,706	7,134	-6.0%	6,837	-1.9%
<u>GI Procedures (Endo)</u>										
InPatient	85	128	-33.6%	117	-27.4%	880	1,143	-23.0%	1,103	-20.2%
OutPatient	134	172	-22.1%	169	-20.7%	1,257	1,533	-18.0%	1,511	-16.8%
Total GI Procedures	219	300	-27.0%	286	-23.4%	2,137	2,676	-20.1%	2,614	-18.2%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JUNE 2026**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<u>Emergency Room</u>										
I/P Emergency Room Visits	873	747	16.9%	1,151	-24.2%	7,556	6,659	13.5%	6,987	8.1%
O/P Emergency Room Visits	4,060	4,582	-11.4%	4,069	-0.2%	37,838	40,868	-7.4%	39,666	-4.6%
Total Emergency Room Visits	4,933	5,329	-7.4%	5,220	-5.5%	45,394	47,527	-4.5%	46,653	-2.7%
<u>Outpatient</u>										
O/P Occasions of Service	20,755	20,605	0.7%	17,601	17.9%	189,349	183,777	3.0%	175,341	8.0%
<u>Hospital Operations</u>										
Manhours Paid	298,039	295,772	0.8%	298,030	0.0%	2,674,479	2,647,151	1.0%	2,661,423	0.5%
FTE's	1,738.6	1,725.3	0.8%	1,738.5	0.0%	1,714.4	1,696.9	1.0%	1,706.0	0.5%
Adjusted Patient Days	11,502	11,026	4.3%	10,346	11.2%	101,976	98,219	3.8%	97,281	4.8%
Hours / Adjusted Patient Day	25.91	26.82	-3.4%	28.81	-10.1%	26.23	26.95	-2.7%	27.33	-4.0%
Occupancy - Actual Beds	57.8%	55.4%	4.3%	52.7%	9.6%	55.8%	54.3%	2.7%	51.8%	7.8%
FTE's / Adjusted Occupied Bed	4.3	4.7	-7.8%	5.0	-13.4%	4.5	4.7	-4.5%	4.8	-5.9%
<u>Family Health Clinic - Clements</u>										
Total Medical Visits	723	672	7.6%	466	55.2%	6,032	5,864	2.9%	5,576	8.2%
Manhours Paid	2,289	2,377	-3.7%	1,838	24.5%	19,872	20,660	-3.8%	16,696	19.0%
FTE's	13.4	13.9	-3.7%	10.7	24.5%	12.7	13.2	-3.8%	10.7	19.0%
<u>Family Health Clinic - West University</u>										
Total Medical Visits	886	1,033	-14.2%	598	48.2%	7,140	9,718	-26.5%	6,408	11.4%
Manhours Paid	1,393	2,161	-35.5%	1,401	-0.6%	13,957	20,225	-31.0%	13,935	0.2%
FTE's	8.1	12.6	-35.5%	8.2	-0.6%	8.9	13.0	-31.0%	8.9	0.2%
<u>Family Health Clinic - JBS</u>										
Total Medical Visits	703	836	-15.9%	726	-3.2%	8,438	8,781	-3.9%	8,440	0.0%
Manhours Paid	1,383	1,621	-14.7%	1,740	-20.5%	14,957	16,794	-10.9%	13,883	7.7%
FTE's	8.1	9.5	-14.7%	10.2	-20.5%	9.6	10.8	-10.9%	8.9	7.7%
<u>Family Health Clinic - Womens</u>										
Total Medical Visits	1,359	1,740	-21.9%	1,592	-14.6%	12,579	16,350	-23.1%	14,367	-12.4%
Manhours Paid	3,351	4,208	-20.4%	3,336	0.5%	29,362	38,111	-23.0%	30,258	-3.0%
FTE's	19.5	24.5	-20.4%	19.5	0.5%	18.8	24.4	-23.0%	19.4	-3.0%
<u>Total ECHD Operations</u>										
Total Admissions	1,186	1,207	-1.7%	1,234	-3.9%	10,816	10,755	0.6%	10,554	2.5%
Total Patient Days	6,099	5,810	5.0%	5,777	5.6%	55,019	51,748	6.3%	51,938	5.9%
Total Patient and Obs Days	6,099	5,810	5.0%	5,777	5.6%	55,019	51,748	6.3%	51,938	5.9%
Total FTE's	1,787.7	1,785.8	0.1%	1,787.0	0.0%	1,764.5	1,758.3	0.4%	1,754.0	0.6%
FTE's / Adjusted Occupied Bed	4.5	4.9	-8.4%	5.1	-13.4%	4.6	4.9	-5.2%	4.9	-5.7%
Total Adjusted Patient Days	11,502	11,026	4.3%	10,346	11.2%	101,976	98,219	3.8%	97,281	4.8%
Hours / Adjusted Patient Day	26.64	27.76	-4.0%	29.61	-10.0%	26.99	27.93	-3.3%	28.13	-4.0%
Outpatient Factor	1.8860	1.8978	-0.6%	1.7909	5.3%	1.8535	1.8980	-2.3%	1.8730	-1.0%
Blended O/P Factor	2.0805	2.0854	-0.2%	1.9615	6.1%	2.0420	2.0887	-2.2%	2.0654	-1.1%
Total Adjusted Admissions	2,237	2,291	-2.4%	2,210	1.2%	20,047	20,413	-1.8%	19,768	1.4%
Hours / Adjusted Admisssion	137.01	133.65	2.5%	138.62	-1.2%	137.31	134.37	2.2%	138.42	-0.8%
FTE's - Hospital Contract	57.6	39.4	46.2%	46.6	23.5%	49.2	38.7	27.4%	46.2	6.5%
FTE's - Mgmt Services	55.9	55.1	1.4%	48.9	14.4%	50.7	55.1	-8.0%	56.4	-10.1%
Total FTE's (including Contract)	1,901.1	1,880.3	1.1%	1,882.5	1.0%	1,864.5	1,852.1	0.7%	1,856.6	0.4%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.74	5.13	-7.5%	5.42	-12.5%	4.90	5.15	-4.9%	5.20	-5.9%
ProCare FTEs	210.7	240.7	-12.5%	211.3	-0.3%	211.0	240.3	-12.2%	207.4	1.7%
TraumaCare FTEs	8.3	8.9	-6.6%	7.3	14.0%	8.3	8.5	-2.1%	8.2	1.1%
Total System FTEs	2,120.2	2,129.9	-0.5%	2,101.1	0.9%	2,083.8	2,100.9	-0.8%	2,072.3	0.6%
<u>Urgent Care Visits</u>										
JBS Clinic	845	1,451	-41.8%	936	-9.7%	12,261	12,943	-5.3%	12,480	-1.8%
West University	640	938	-31.8%	545	17.4%	7,662	8,364	-8.4%	8,123	-5.7%
Total Urgent Care Visits	1,485	2,389	-37.8%	1,481	0.3%	19,923	21,307	-6.5%	20,603	-3.3%
<u>Retail Clinic Visits</u>										
Retail Clinic	135	94	43.6%	94	43.6%	1,685	1,474	14.3%	1,474	14.3%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JUNE 2026**

		PRIOR FISCAL YEAR END			CURRENT
	CURRENT	HOSPITAL	PRO CARE	TRAUMA CARE	YEAR
	YEAR	AUDITED	AUDITED	AUDITED	CHANGE
ASSETS					
CURRENT ASSETS:					
Cash and Cash Equivalents	\$ 20,272,469	\$ 16,898,248	\$ 4,700	\$ -	\$ 3,369,521
Investments	59,115,955	57,956,175	-	-	1,159,779
Patient Accounts Receivable - Gross	233,619,476	214,978,630	19,968,494	1,685,000	(3,012,648)
Less: 3rd Party Allowances	(146,957,181)	(139,548,613)	(11,202,864)	(1,298,612)	5,092,907
Bad Debt Allowance	(45,510,843)	(39,762,357)	(5,310,080)	(300,000)	(138,405)
Net Patient Accounts Receivable	41,151,452	35,667,660	3,455,550	86,388	1,941,853
Taxes Receivable	12,147,356	11,616,563	-	-	530,794
Accounts Receivable - Other	8,765,833	8,609,285	100,560	-	55,988
Inventories	10,495,653	10,073,960	496,748	-	(75,055)
Prepaid Expenses	5,086,619	5,545,302	128,278	18,231	(605,193)
Total Current Assets	157,035,336	146,367,192	4,185,837	104,619	6,377,688
CAPITAL ASSETS:					
Property and Equipment	540,435,845	535,446,720	403,173	-	4,585,952
Construction in Progress	52,038,111	20,318,667	-	-	31,719,445
	592,473,957	555,765,387	403,173	-	36,305,397
Less: Accumulated Depreciation and Amortization	(408,796,584)	(395,954,800)	(352,925)	-	(12,488,859)
Total Capital Assets	183,677,373	159,810,587	50,248	-	23,816,538
LEASE ASSETS					
Leased Assets	16,156	2,337,842	-	-	(2,321,687)
Less Accumulated Amortization Lease Assets	(15,742)	(2,223,870)	-	-	2,208,128
Total Lease Assets	414	113,973	-	-	(113,559)
SUBSCRIPTION ASSETS					
Subscription Assets	18,965,357	15,473,212	-	-	3,492,145
Less Accumulated Amortization Subscription Assets	(6,349,114)	(4,805,698)	-	-	(1,543,416)
Total Subscription Assets	12,616,243	10,667,514	-	-	1,948,729
LT Lease Recieivable	4,322,934	5,611,487	-	-	(1,288,553)
RESTRICTED ASSETS:					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,415,547	6,527,822	-	-	(112,275)
Restricted TPC, LLC	2,087,094	1,826,505	-	-	260,589
Restricted ENFRA EasS and Hospital Projects	85,695,890	-	-	-	85,695,890
Investment in PBBHC	52,991,228	52,991,228	-	-	-
Restricted MCH West Texas Services	2,517,626	2,444,722	-	-	72,904
Pension, Deferred Outflows of Resources	10,254,779	10,254,779	-	-	-
Assets whose use is Limited	3,997	-	356,764	6,743	(359,511)
TOTAL ASSETS	\$ 517,623,356	\$ 396,620,704	\$ 4,592,850	\$ 111,362	\$ 116,298,441
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
Current Maturities of Long-Term Debt	\$ 1,970,000	\$ 1,970,000	\$ -	\$ -	\$ -
Self-Insurance Liability - Current Portion	3,028,792	3,028,792	-	-	-
Current Portion of Lease Liabilities	2,797	278,336	-	-	(275,540)
Current Portion of Subscription Liabilities	3,707,830	2,608,445	-	-	1,099,384
Accounts Payable	21,195,476	27,085,249	(2,116,984)	(875,767)	(2,897,023)
A/R Credit Balances	3,443,167	2,429,902	-	-	1,013,265
Accrued Interest	454,635	251,049	-	-	203,586
Accrued Salaries and Wages	17,369,159	6,581,641	6,849,020	238,922	3,699,576
Accrued Compensated Absences	5,870,038	5,729,425	-	-	140,613
Due to Third Party Payors	5,255,289	7,251,974	-	-	(1,996,684)
Deferred Revenue	112,417,747	174,540	(106,356)	-	112,349,563
Total Current Liabilities	174,714,928	57,389,353	4,625,680	(636,845)	112,699,895
ACCRUED POST RETIREMENT BENEFITS					
LESSOR DEFERRED INFLOWS OF RESOURCES	15,437,141	19,938,321	-	-	(4,501,180)
SELF-INSURANCE LIABILITIES - Less Current Portion	5,670,729	7,114,414	-	-	(1,443,685)
LEASE LIABILITIES	1,780,370	1,780,370	-	-	-
SUBSCRIPTION LIABILITIES	-	39,011	-	-	(39,011)
LONG-TERM DEBT - Less Current Maturities	5,895,739	6,442,292	-	-	(546,553)
	25,420,716	25,818,179	-	-	(397,464)
Total Liabilities	228,919,623	118,521,941	4,625,680	(636,845)	106,408,847
FUND BALANCE	288,703,733	278,098,763	(32,831)	748,207	288,736,564
TOTAL LIABILITIES AND FUND BALANCE	\$ 517,623,356	\$ 396,620,704	\$ 4,592,850	\$ 111,362	\$ 116,298,441

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
JUNE 2026**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 61,709,777	\$ 60,044,885	2.8%	\$ 60,002,655	2.8%	\$ 552,427,296	\$ 536,370,738	3.0%	\$ 529,531,788	4.3%
Outpatient Revenue	66,674,732	65,169,744	2.3%	57,691,763	15.6%	575,634,719	583,945,396	-1.4%	564,164,029	2.0%
TOTAL PATIENT REVENUE	\$ 128,384,509	\$ 125,214,629	2.5%	\$ 117,694,418	9.1%	\$ 1,128,062,015	\$ 1,120,316,134	0.7%	\$ 1,093,695,817	3.1%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 80,859,619	\$ 79,173,427	2.1%	\$ 74,496,189	8.5%	\$ 710,750,438	\$ 708,173,273	0.4%	\$ 693,791,443	2.4%
Policy Adjustments	925,329	1,121,150	-17.5%	1,229,744	-24.8%	9,424,462	10,180,843	-7.4%	9,860,315	-4.4%
Uninsured Discount	12,018,777	9,557,180	25.8%	8,371,455	43.6%	92,043,043	85,377,673	7.8%	85,553,803	7.6%
Indigent	1,238,570	1,210,882	2.3%	1,317,976	-6.0%	12,789,629	10,869,521	17.7%	10,437,578	22.5%
Provision for Bad Debts	6,348,803	6,561,144	-3.2%	6,215,693	2.1%	61,154,555	58,731,610	4.1%	58,971,489	3.7%
TOTAL REVENUE DEDUCTIONS	\$ 101,391,097	\$ 97,623,783	3.9%	\$ 91,631,058	10.7%	\$ 886,162,126	\$ 873,332,920	1.5%	\$ 858,614,628	3.2%
	78.97%	77.97%		77.86%		78.56%	77.95%		78.51%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 1,621,128	\$ 1,457,917	11.2%	\$ 2,230,435	-27.3%	\$ 16,021,655	\$ 13,121,253	22.1%	\$ 18,595,338	-13.8%
DSRIP/CHIRP	1,177,500	1,252,500	-6.0%	(625,148)	-288.4%	10,977,136	11,272,500	-2.6%	(1,434,106)	-865.4%
TOTAL OTHER PATIENT REVENUE	\$ 2,798,628	\$ 2,710,417	3.3%	\$ 1,605,288	74.3%	\$ 26,998,791	\$ 24,393,753	10.7%	\$ 17,161,232	57.3%
NET PATIENT REVENUE	\$ 29,792,040	\$ 30,301,263	-1.7%	\$ 27,668,648	7.7%	\$ 268,898,681	\$ 271,376,967	-0.9%	\$ 252,242,420	6.6%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 8,137,506	\$ 7,517,538	8.2%	\$ 6,838,193	19.0%	\$ 70,398,719	\$ 69,190,099	1.7%	\$ 62,993,738	11.8%
Other Revenue	2,078,930	2,029,085	2.5%	1,829,967	13.6%	17,797,091	18,008,343	-1.2%	14,251,197	24.9%
TOTAL OTHER REVENUE	\$ 10,216,436	\$ 9,546,623	7.0%	\$ 8,668,160	17.9%	\$ 88,195,810	\$ 87,198,442	1.1%	\$ 77,244,935	14.2%
NET OPERATING REVENUE	\$ 40,008,476	\$ 39,847,886	0.4%	\$ 36,336,808	10.1%	\$ 357,094,491	\$ 358,575,409	-0.4%	\$ 329,487,355	8.4%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 16,513,756	\$ 16,949,647	-2.6%	\$ 16,308,524	1.3%	\$ 148,693,271	\$ 150,614,716	-1.3%	\$ 143,836,221	3.4%
Benefits	2,469,419	2,072,829	19.1%	(3,645,134)	-167.7%	20,429,643	21,112,717	-3.2%	14,444,902	41.4%
Temporary Labor	1,686,365	1,227,806	37.3%	1,545,266	9.1%	13,494,541	11,408,377	18.3%	12,441,119	8.5%
Physician Fees	1,330,629	1,309,598	1.6%	1,351,074	-1.5%	12,164,343	11,788,579	3.2%	11,785,370	3.2%
Texas Tech Support	1,077,568	1,042,618	3.4%	961,840	12.0%	9,452,950	9,383,562	0.7%	9,083,566	4.1%
Purchased Services	5,514,502	5,116,113	7.8%	4,877,849	13.1%	49,103,243	46,099,974	6.5%	43,453,371	13.0%
Supplies	7,902,846	7,152,696	10.5%	6,441,508	22.7%	62,779,422	64,029,538	-2.0%	60,987,679	2.9%
Utilities	242,940	311,578	-22.0%	319,705	-24.0%	3,111,340	3,000,359	3.7%	2,990,411	4.0%
Repairs and Maintenance	806,814	881,826	-8.5%	634,191	27.2%	7,885,652	8,006,058	-1.5%	7,625,800	3.4%
Leases and Rent	157,061	203,772	-22.9%	128,346	22.4%	1,660,144	1,833,728	-9.5%	1,146,278	44.8%
Insurance	176,766	205,576	-14.0%	200,854	-12.0%	1,829,186	1,850,184	-1.1%	1,969,785	-7.1%
Interest Expense	95,120	79,139	20.2%	118,118	-19.5%	803,694	712,820	12.7%	786,958	2.1%
ECHDA	239,941	113,629	111.2%	109,329	119.5%	1,439,023	1,022,661	40.7%	1,022,669	40.7%
Other Expense	209,278	224,623	-6.8%	232,755	-10.1%	1,798,882	2,077,205	-13.4%	1,907,282	-5.7%
TOTAL OPERATING EXPENSES	\$ 38,423,005	\$ 36,891,451	4.2%	\$ 29,584,227	29.9%	\$ 334,645,336	\$ 332,940,478	0.5%	\$ 313,481,412	6.8%
Depreciation/Amortization	\$ 2,357,234	\$ 2,155,317	9.4%	\$ 2,356,168	0.0%	\$ 20,337,312	\$ 19,538,199	4.1%	\$ 19,023,320	6.9%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	44,265	-	0.0%	(300)	-14855.1%
TOTAL OPERATING COSTS	\$ 40,780,239	\$ 39,046,768	4.4%	\$ 31,940,395	27.7%	\$ 355,026,913	\$ 352,478,677	0.7%	\$ 332,504,432	6.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (771,763)	\$ 801,118	196.3%	\$ 4,396,413	117.6%	\$ 2,067,578	\$ 6,096,732	-66.1%	\$ (3,017,077)	-168.5%
Operating Margin	-1.93%	2.01%	-195.9%	12.10%	-115.9%	0.58%	1.70%	-65.9%	-0.92%	-163.2%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 478,124	\$ 415,754	15.0%	\$ 272,327	75.6%	\$ 3,402,904	\$ 3,728,527	-8.7%	\$ 1,633,772	108.3%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,877,301	1,700,000	10.4%	1,630,271	15.2%
Opioid Abatement Fund	-	-	0.0%	-	0.0%	163,902	-	0.0%	210,135	-22.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	8,135	-100.0%	-	0.0%	297,218	73,215	306.0%	73,213	306.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	134,060	-	0.0%	78,390	71.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (293,639)	\$ 1,225,007	124.0%	\$ 4,668,740	106.3%	\$ 7,942,963	\$ 11,598,474	31.5%	\$ 608,703	-1204.9%
Unrealized Gain/(Loss) on Investments	\$ 23,450	\$ 100,093	0.0%	\$ 150,733	-84.4%	\$ 231,803	\$ 900,837	0.0%	\$ 900,834	-74.3%
Investment in Subsidiaries	723,141	85,799	742.8%	525,071	37.7%	1,714,828	772,191	122.1%	772,192	122.1%
CHANGE IN NET POSITION	\$ 452,953	\$ 1,410,899	67.9%	\$ 5,344,545	91.5%	\$ 9,889,594	\$ 13,271,502	25.5%	\$ 2,281,729	-333.4%
ADJUSTED OPERATING EBIDA	\$ 818,754	\$ 2,310,726	-64.6%	\$ 249,391	228.3%	\$ 16,340,457	\$ 19,747,969	-17.3%	\$ 4,844,660	237.3%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
JUNE 2026**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 61,709,777	\$ 60,044,885	2.8%	\$ 60,002,655	2.8%	\$ 552,427,296	\$ 536,370,738	3.0%	\$ 529,531,788	4.3%
Outpatient Revenue	54,672,360	53,907,636	1.4%	47,455,752	15.2%	471,484,318	481,673,578	-2.1%	462,294,726	2.0%
TOTAL PATIENT REVENUE	\$ 116,382,137	\$ 113,952,521	2.1%	\$ 107,458,408	8.3%	\$ 1,023,911,614	\$ 1,018,044,316	0.6%	\$ 991,826,514	3.2%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 73,941,959	\$ 73,280,298	0.9%	\$ 69,320,764	6.7%	\$ 656,181,169	\$ 654,541,092	0.3%	\$ 639,886,541	2.5%
Policy Adjustments	78,029	166,329	-53.1%	536,905	-85.5%	1,385,256	1,486,353	-6.8%	1,061,474	30.5%
Uninsured Discount	11,803,066	9,314,856	26.7%	8,099,960	45.7%	89,177,511	83,167,482	7.2%	83,332,054	7.0%
Indigent Care	1,205,715	1,200,597	0.4%	1,311,862	-8.1%	12,637,192	10,780,265	17.2%	10,350,665	22.1%
Provision for Bad Debts	5,522,759	5,538,389	-0.3%	5,206,142	6.1%	51,053,654	49,503,720	3.1%	49,459,398	3.2%
TOTAL REVENUE DEDUCTIONS	\$ 92,551,529	\$ 89,500,469	3.4%	\$ 84,475,633	9.6%	\$ 810,434,782	\$ 799,478,912	1.4%	\$ 784,090,133	3.4%
	79.52%	78.54%		78.61%		79.15%	78.53%		79.06%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 1,621,128	\$ 1,457,917	11.2%	\$ 2,230,435	-27.3%	\$ 16,021,655	\$ 13,121,253	22.1%	\$ 18,595,338	-13.8%
DSRIP/CHIRP	1,177,500	1,252,500	-6.0%	(625,148)	-288.4%	10,977,136	11,272,500	-2.6%	(1,434,106)	-865.4%
TOTAL OTHER PATIENT REVENUE	\$ 2,798,628	\$ 2,710,417	3.3%	\$ 1,605,288	74.3%	\$ 26,998,791	\$ 24,393,753	10.7%	\$ 17,161,232	57.3%
NET PATIENT REVENUE	\$ 26,629,236	\$ 27,162,469	-2.0%	\$ 24,588,062	8.3%	\$ 240,475,624	\$ 242,959,157	-1.0%	\$ 224,897,613	6.9%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 8,137,506	\$ 7,517,538	8.2%	\$ 6,838,193	19.0%	\$ 70,398,719	\$ 69,190,099	1.7%	\$ 62,993,738	11.8%
Other Revenue	1,879,682	1,762,182	6.7%	1,492,392	26.0%	15,720,561	15,573,554	0.9%	12,015,164	30.8%
TOTAL OTHER REVENUE	\$ 10,017,188	\$ 9,279,720	7.9%	\$ 8,330,585	20.2%	\$ 86,119,280	\$ 84,763,653	1.6%	\$ 75,008,902	14.8%
NET OPERATING REVENUE	\$ 36,646,423	\$ 36,442,189	0.6%	\$ 32,918,647	11.3%	\$ 326,594,904	\$ 327,722,810	-0.3%	\$ 299,906,515	8.9%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 11,767,589	\$ 12,069,057	-2.5%	\$ 11,469,373	2.6%	\$ 106,351,502	\$ 106,741,642	-0.4%	\$ 101,879,880	4.4%
Benefits	1,955,844	1,648,187	18.7%	(4,018,848)	-148.7%	15,828,695	16,726,472	-5.4%	10,319,203	53.4%
Temporary Labor	813,129	513,388	58.4%	634,401	28.2%	6,220,520	4,587,190	35.6%	5,896,965	5.5%
Physician Fees	1,352,444	1,357,410	-0.4%	1,435,381	-5.8%	12,653,730	12,214,722	3.6%	12,208,960	3.6%
Texas Tech Support	1,077,568	1,042,618	3.4%	961,840	12.0%	9,452,950	9,383,562	0.7%	9,083,566	4.1%
Purchased Services	5,796,079	5,431,154	6.7%	5,090,110	13.9%	51,960,727	49,346,857	5.3%	45,901,652	13.2%
Supplies	7,855,985	7,074,641	11.0%	6,389,053	23.0%	62,226,654	63,359,007	-1.8%	60,357,286	3.1%
Utilities	241,707	310,778	-22.2%	318,898	-24.2%	3,105,564	2,994,713	3.7%	2,983,434	4.1%
Repairs and Maintenance	802,733	881,350	-8.9%	634,191	26.6%	7,872,253	8,001,774	-1.6%	7,624,364	3.3%
Leases and Rentals	(6,265)	41,354	-115.2%	(35,186)	-82.2%	193,011	372,188	-48.1%	(192,335)	-200.4%
Insurance	126,923	136,272	-6.9%	140,035	-9.4%	1,250,899	1,226,448	2.0%	1,380,081	-9.4%
Interest Expense	95,120	79,139	20.2%	118,118	-19.5%	803,694	712,820	12.7%	786,958	2.1%
ECHDA	239,941	113,629	111.2%	109,329	119.5%	1,439,023	1,022,661	40.7%	1,022,669	40.7%
Other Expense	132,911	161,534	-17.7%	174,780	-24.0%	1,125,108	1,465,171	-23.2%	1,335,518	-15.8%
TOTAL OPERATING EXPENSES	\$ 32,251,706	\$ 30,860,512	4.5%	\$ 23,421,476	37.7%	\$ 280,484,331	\$ 278,155,227	0.8%	\$ 260,588,203	7.6%
Depreciation/Amortization	\$ 2,345,191	\$ 2,142,732	9.4%	\$ 2,344,406	0.0%	\$ 20,231,128	\$ 19,424,934	4.2%	\$ 18,916,275	7.0%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	-	0.0%	44,265	-	0.0%	(300)	-14855.1%
TOTAL OPERATING COSTS	\$ 34,596,897	\$ 33,003,244	4.8%	\$ 25,765,881	34.3%	\$ 300,759,724	\$ 297,580,161	1.1%	\$ 279,504,178	7.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ 2,049,527	\$ 3,438,945	-40.4%	\$ 7,152,765	71.3%	\$ 25,835,180	\$ 30,142,649	-14.3%	\$ 20,402,337	-26.6%
Operating Margin	5.59%	9.44%	-40.7%	21.73%	-74.3%	7.91%	9.20%	-14.0%	6.80%	16.3%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 478,124	\$ 415,754	15.0%	\$ 272,327	75.6%	\$ 3,402,904	\$ 3,728,527	-8.7%	\$ 1,633,772	108.3%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,877,301	1,700,000	10.4%	1,630,271	15.2%
Opioid Abatement Fund	-	-	0.0%	-	0.0%	163,902	-	-	210,135	-22.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	8,135	-100.0%	-	0.0%	297,218	73,215	306.0%	73,213	306.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	134,060	-	-	78,390	71.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 2,527,651	\$ 3,862,835	-34.6%	\$ 7,425,092	-66.0%	\$ 31,710,565	\$ 35,644,391	-11.0%	\$ 24,028,117	32.0%
Procure Capital Contribution	(2,856,379)	(2,664,390)	7.2%	(2,786,903)	2.5%	(23,944,694)	(24,148,541)	-0.8%	(23,641,163)	1.3%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (328,728)	\$ 1,198,445	127.4%	\$ 4,638,189	107.1%	\$ 7,765,871	\$ 11,495,850	32.4%	\$ 386,954	-1906.9%
Unrealized Gain/(Loss) on Investments	\$ 23,450	\$ 100,093	-76.6%	\$ 150,733	-84.4%	\$ 231,803	\$ 900,837	-74.3%	\$ 900,834	-74.3%
Investment in Subsidiaries	723,141	85,799	742.8%	525,071	37.7%	1,714,828	772,191	122.1%	772,192	122.1%
CHANGE IN NET POSITION	\$ 417,863	\$ 1,384,337	69.8%	\$ 5,313,994	92.1%	\$ 9,712,502	\$ 13,168,878	26.2%	\$ 2,059,980	-371.5%
ADJUSTED OPERATING EBIDA	\$ 3,628,000	\$ 4,935,968	-26.5%	\$ 2,993,982	21.2%	\$ 40,001,875	\$ 43,680,621	-8.4%	\$ 28,157,029	42.1%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
JUNE 2026**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 11,788,086	\$ 11,004,097	7.1%	\$ 9,987,922	18.0%	\$ 102,233,960	\$ 100,493,049	1.7%	\$ 100,106,200	2.1%
TOTAL PATIENT REVENUE	\$ 11,788,086	\$ 11,004,097	7.1%	\$ 9,987,922	18.0%	\$ 102,233,960	\$ 100,493,049	1.7%	\$ 100,106,200	2.1%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 6,831,687	\$ 5,774,850	18.3%	\$ 5,078,382	34.5%	\$ 53,599,667	\$ 52,816,747	1.5%	\$ 53,080,157	1.0%
Policy Adjustments	804,148	908,206	-11.5%	626,415	28.4%	7,695,051	8,373,121	-8.1%	8,480,300	-9.3%
Uninsured Discount	215,710	242,324	-11.0%	271,495	-20.5%	2,865,532	2,210,191	29.7%	2,221,749	29.0%
Indigent	32,854	10,285	219.4%	6,114	437.3%	152,437	89,256	70.8%	86,913	75.4%
Provision for Bad Debts	790,314	980,107	-19.4%	960,413	-17.7%	9,826,913	8,933,870	10.0%	9,220,661	6.6%
TOTAL REVENUE DEDUCTIONS	\$ 8,674,713	\$ 7,915,772	9.6%	\$ 6,942,820	24.9%	\$ 74,139,599	\$ 72,423,185	2.4%	\$ 73,089,779	1.4%
	73.59%	71.93%		69.51%		72.52%	72.07%		73.01%	
NET PATIENT REVENUE	\$ 3,113,373	\$ 3,088,325	0.8%	\$ 3,045,102	2.2%	\$ 28,094,360	\$ 28,069,864	0.1%	\$ 27,016,421	4.0%
OTHER REVENUE										
Other Income	\$ 198,441	\$ 265,802	-25.3%	\$ 334,754	-40.7%	\$ 2,067,080	\$ 2,424,880	-14.8%	\$ 2,226,124	-7.1%
TOTAL OTHER REVENUE										
NET OPERATING REVENUE	\$ 3,311,814	\$ 3,354,127	-1.3%	\$ 3,379,856	-2.0%	\$ 30,161,441	\$ 30,494,744	-1.1%	\$ 29,242,545	3.1%
OPERATING EXPENSE										
Salaries and Wages	\$ 4,497,557	\$ 4,628,027	-2.8%	\$ 4,598,133	-2.2%	\$ 40,121,928	\$ 41,610,944	-3.6%	\$ 39,789,720	0.8%
Benefits	492,134	406,721	21.0%	357,588	37.6%	4,422,445	4,182,955	5.7%	3,965,136	11.5%
Temporary Labor	873,236	714,418	22.2%	910,865	-4.1%	7,274,021	6,821,187	6.6%	6,544,154	11.2%
Physician Fees	237,433	211,436	12.3%	174,941	35.7%	1,843,846	1,907,089	-3.3%	1,909,641	-3.4%
Purchased Services	(283,522)	(317,531)	-10.7%	(212,497)	33.4%	(2,871,668)	(3,269,293)	-12.2%	(2,470,690)	16.2%
Supplies	46,862	77,589	-39.6%	51,698	-9.4%	551,092	667,233	-17.4%	627,117	-12.1%
Utilities	1,233	800	54.1%	807	52.7%	5,776	5,646	2.3%	6,977	-17.2%
Repairs and Maintenance	4,081	476	757.3%	-	0.0%	13,399	4,284	212.8%	1,437	832.7%
Leases and Rentals	162,673	161,616	0.7%	162,879	-0.1%	1,461,252	1,454,322	0.5%	1,331,391	9.8%
Insurance	48,275	59,854	-19.3%	53,540	-9.8%	507,250	538,686	-5.8%	504,652	0.5%
Other Expense	76,187	62,524	21.9%	57,043	33.6%	670,609	606,949	10.5%	567,126	18.2%
TOTAL OPERATING EXPENSES	\$ 6,156,150	\$ 6,005,930	2.5%	\$ 6,154,997	0.0%	\$ 53,999,951	\$ 54,530,002	-1.0%	\$ 52,776,663	2.3%
Depreciation/Amortization	\$ 12,043	\$ 12,585	-4.3%	\$ 11,762	2.4%	\$ 106,184	\$ 113,265	-6.3%	\$ 107,045	-0.8%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 6,168,193	\$ 6,018,515	2.5%	\$ 6,166,759	0.0%	\$ 54,106,135	\$ 54,643,267	-1.0%	\$ 52,883,708	2.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,856,379)	\$ (2,664,388)	7.2%	\$ (2,786,903)	2.5%	\$ (23,944,694)	\$ (24,148,523)	-0.8%	\$ (23,641,163)	1.3%
Operating Margin	-86.25%	-79.44%	8.6%	-82.46%	4.6%	-79.39%	-79.19%	0.3%	-80.85%	-1.8%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 2,856,379	\$ 2,664,388	7.2%	\$ 2,786,903	2.5%	\$ 23,944,694	\$ 24,148,523	-0.8%	\$ 23,641,163	1.3%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
ADJUSTED OPERATING EBIDA	\$ (2,844,336)	\$ (2,651,803)	-7.3%	\$ (2,775,141)	-2.5%	\$ (23,838,510)	\$ (24,035,258)	0.8%	\$ (23,534,118)	-1.3%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	8,373	8,142	2.8%	8,150	2.74%	69,582	68,495	1.6%	70,475	-1.27%
Total Hospital Visits	6,889	6,643	3.7%	6,774	1.70%	63,632	60,805	4.6%	60,241	5.63%
Total Procedures	13,435	12,044	11.5%	12,039	11.60%	116,258	114,271	1.7%	114,144	1.85%
Total Surgeries	680	751	-9.5%	799	-14.89%	6,512	7,233	-10.0%	6,960	-6.44%
Total Provider FTE's	85.7	88.4	-3.0%	82.3	4.17%	86.3	88.1	-2.0%	84.7	1.92%
Total Staff FTE's	116.9	142.8	-18.1%	117.8	-0.76%	116.6	142.8	-18.3%	113.4	2.84%
Total Administrative FTE's	8.0	9.5	-15.6%	11.2	-28.45%	8.1	9.5	-15.2%	9.3	-13.53%
Total FTE's	210.7	240.7	-12.5%	211.3	-0.31%	211.0	240.3	-12.2%	207.4	1.73%

**ECTOR COUNTY HOSPITAL DISTRICT
TRAUMACARE OPERATIONS SUMMARY
JUNE 2026**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 214,286	\$ 258,011	-16.9%	\$ 248,089	-13.6%	\$ 1,916,441	\$ 1,778,769	7.7%	\$ 1,763,102	8.7%
TOTAL PATIENT REVENUE	\$ 214,286	\$ 258,011	-16.9%	\$ 248,089	-13.6%	\$ 1,916,441	\$ 1,778,769	7.7%	\$ 1,763,102	8.7%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 85,973	\$ 118,279	-27.3%	\$ 97,044	-11.4%	\$ 969,602	\$ 815,434	18.9%	\$ 824,746	17.6%
Policy Adjustments	43,152	46,615	-7.4%	66,424	-35.0%	344,155	321,369	7.1%	318,541	8.0%
Uninsured Discount	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Indigent	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Provision for Bad Debts	35,730	42,648	-16.2%	49,138	-27.3%	273,988	294,020	-6.8%	291,430	-6.0%
TOTAL REVENUE DEDUCTIONS	\$ 164,855	\$ 207,542	-20.6%	\$ 212,606	-22.5%	\$ 1,587,745	\$ 1,430,823	11.0%	\$ 1,434,717	10.7%
	76.93%	80.44%		85.70%		82.85%	80.44%		81.37%	
NET PATIENT REVENUE	\$ 49,431	\$ 50,469	-2.1%	\$ 35,483	39.3%	\$ 328,696	\$ 347,946	-5.5%	\$ 328,385	0.1%
						17.2%				
<u>OTHER REVENUE</u>										
Other Income	\$ 807	\$ 1,101	-26.7%	\$ 2,822	-71.4%	\$ 9,450	\$ 9,909	-4.6%	\$ 9,909	-4.6%
TOTAL OTHER REVENUE										
NET OPERATING REVENUE	\$ 50,238	\$ 51,570	-2.6%	\$ 38,305	31.2%	\$ 338,146	\$ 357,855	-5.5%	\$ 338,295	0.0%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 248,610	\$ 252,563	-1.6%	\$ 241,018	3.2%	\$ 2,219,840	\$ 2,262,130	-1.9%	\$ 2,166,620	2.5%
Benefits	21,441	17,921	19.6%	16,127	33.0%	178,503	203,290	-12.2%	160,563	11.2%
Temporary Labor	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Physician Fees	(259,248)	(259,248)	0.0%	(259,248)	0.0%	(2,333,232)	(2,333,232)	0.0%	(2,333,232)	0.0%
Purchased Services	1,945	2,490	-21.9%	237	721.9%	14,184	22,410	-36.7%	22,408	-36.7%
Supplies	-	466	-100.0%	757	-100.0%	1,677	3,298	-49.2%	3,276	-48.8%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Leases and Rentals	653	802	-18.5%	653	0.0%	5,881	7,218	-18.5%	7,221	-18.6%
Insurance	1,569	9,450	-83.4%	7,279	-78.5%	71,037	85,050	-16.5%	85,052	-16.5%
Other Expense	179	565	-68.2%	932	-80.7%	3,164	5,085	-37.8%	4,638	-31.8%
TOTAL OPERATING EXPENSES	\$ 15,149	\$ 25,009	-39.4%	\$ 7,754	95.4%	\$ 161,055	\$ 255,249	-36.9%	\$ 116,546	38.2%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 15,149	\$ 25,009	-39.4%	\$ 7,754	95.4%	\$ 161,055	\$ 255,249	-36.9%	\$ 116,546	38.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ 35,089	\$ 26,561	32.1%	\$ 30,551	14.9%	\$ 177,091	\$ 102,606	72.6%	\$ 221,749	-20.1%
Operating Margin	69.85%	51.50%	35.6%	79.76%	-12.4%	52.37%	28.67%	82.7%	65.55%	-20.1%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
CAPITAL CONTRIBUTION	\$ 35,089	\$ 26,561	32.1%	\$ 30,551	14.9%	\$ 177,091	\$ 102,606	72.6%	\$ 221,749	-20.1%
ADJUSTED OPERATING EBIDA	\$ 35,089	\$ 26,561	32.1%	\$ 30,551	14.9%	\$ 177,091	\$ 102,606	72.6%	\$ 221,749	-20.1%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Procedures	741	737	0.54%	853	-13.13%	5,983	5,081	17.75%	5,036	18.80%
Total Provider FTE's	7.4	7.6	-2.78%	6.3	16.67%	7.3	7.5	-2.16%	7.2	1.21%
Total Staff FTE's	1.0	1.4	-27.47%	1.0	-2.15%	1.0	1.0	-1.56%	1.0	0.59%
Total FTE's	8.3	8.9	-6.58%	7.3	14.04%	8.3	8.5	-2.09%	8.2	1.14%

**ECTOR COUNTY HOSPITAL DISTRICT
JUNE 2026**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 47,139,484	40.5%	\$ 44,122,293	41.1%	\$ 403,297,002	39.4%	389,998,962	39.3%
Medicaid	12,081,408	10.4%	10,970,491	10.2%	107,090,503	10.5%	104,100,927	10.5%
Commercial	40,065,971	34.4%	37,128,423	34.6%	364,515,740	35.6%	357,534,967	36.1%
Self Pay	13,197,340	11.3%	11,009,754	10.2%	114,998,940	11.2%	106,563,655	10.7%
Other	3,897,934	3.4%	4,227,446	3.9%	34,009,430	3.3%	33,628,003	3.4%
TOTAL	\$ 116,382,137	100.0%	\$ 107,458,408	100.0%	\$ 1,023,911,614	100.0%	991,826,514	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 8,996,113	38.0%	\$ 8,678,351	37.7%	\$ 82,972,018	37.9%	81,984,804	39.3%
Medicaid	2,452,667	10.4%	1,946,288	8.5%	26,246,017	12.0%	21,637,365	10.4%
Commercial	9,475,279	40.0%	9,385,381	40.8%	88,596,059	40.3%	83,374,109	40.0%
Self Pay	1,371,185	5.8%	1,282,909	5.6%	12,059,624	5.5%	11,914,502	5.7%
Other	1,394,045	5.9%	1,735,469	7.5%	9,318,160	4.3%	9,557,549	4.6%
TOTAL	\$ 23,689,290	100.1%	\$ 23,028,399	100.1%	\$ 219,191,879	100.0%	208,468,329	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
JUNE 2026**

	Hospital	ProCare	TraumaCare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ 9,712,502	-	177,091	\$ 9,889,593
Noncash Expenses:				
Depreciation and Amortization	11,819,159	4,988	-	11,824,147
Unrealized Gain/Loss on Investments	127,772	-	-	127,772
Accretion (Bonds)	(397,464)	-	-	(397,464)
Changes in Assets and Liabilities				
Patient Receivables, Net	(1,575,876)	(346,909)	(19,069)	(1,941,853)
Taxes Receivable/Deferred Revenue	3,657,558	(22,370)	-	3,635,189
Inventories, Prepaids and Other	859,704	103,963	9,231	972,898
LT Lease Rec	1,288,553	-	-	1,288,553
Deferred Inflow of Resources	-	-	-	-
Accounts Payable	(1,039,070)	(674,374)	(170,314)	(1,883,757)
Accrued Expenses	1,946,144	934,701	3,060	2,883,905
Due to Third Party Payors	(1,996,684)	-	-	(1,996,684)
Deferred Inflows of Resources-GASB 87 Lessor	(1,443,685)	-	-	(1,443,685)
Accrued Post Retirement Benefit Costs	(4,501,180)	-	-	(4,501,180)
Net Cash Provided by Operating Activities	\$ 18,457,434	0	-	\$ 18,457,434
Cash Flows from Investing Activities:				
Investments	\$ (1,391,582)	-	-	\$ (1,391,582)
Acquisition of Property and Equipment	(13,712,193)	-	-	(13,712,193)
Net Cash used by Investing Activities	\$ (15,103,775)	-	-	\$ (15,103,775)
Cash Flows from Financing Activities:				
Current Portion Debt	\$ (1,200)	-	-	\$ (1,200)
Principal Paid on Subscription Liabilities	1,099,384	-	-	1,099,384
Principal Paid on Lease Liabilities	(275,540)	-	-	(275,540)
LT Liab Subscriptions	(546,553)	-	-	(546,553)
LT Liab Leases	(39,011)	-	-	(39,011)
Net Repayment of Long-term Debt/Bond Issuance	-	-	-	-
Net Cash used by Financing Activities	237,080	-	-	237,080
Net Increase (Decrease) in Cash	3,590,739	0	-	3,590,739
Beginning Cash & Cash Equivalents @ 9/30/2025	27,702,192	4,700	-	27,706,892
Ending Cash & Cash Equivalents @ 6/30/2026	\$ 31,292,931	\$ 4,700	\$ -	\$ 31,297,631



Financial Presentation

For the Month Ended June 30, 2026

Results From Operations

June 30, 2026

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	
Inpatient Revenue	\$61,709,777	\$60,044,885	\$1,664,892	2.8%
Outpatient Revenue	66,674,732	65,169,744	1,504,988	2.3%
Total Patient Revenue	128,384,509	125,214,629	3,169,880	2.5%
Less: Deductions	101,391,097	97,623,783	3,767,314	3.9%
Net Patient Revenue	26,993,412	27,590,846	(597,434)	-2.2%
Supplemental Funding	2,798,628	2,710,417	88,211	3.3%
Tax Revenue	8,137,506	7,517,538	619,968	8.2%
Other Revenue	2,078,930	2,029,085	49,845	2.5%
Total Operating Revenue	40,008,476	39,847,886	160,590	0.4%
Salaries, Benefits & Contract Labor	20,669,540	20,250,282	419,258	2.1%
Physician Fees incl TTU	2,408,197	2,352,216	55,981	2.4%
Purchased Services	5,514,502	5,116,113	398,389	7.8%
Supplies	7,902,846	7,152,696	750,150	10.5%
Repairs and Maintenance	806,814	881,826	(75,012)	-8.5%
Other Expense	786,045	945,549	(159,504)	-16.9%
ECHD Assistance	239,941	113,629	126,312	111.2%
Interest Expense	95,120	79,139	15,981	20.2%
Depreciation	2,357,234	2,155,317	201,917	9.4%
Total Operating Expenses	40,780,239	39,046,768	1,733,472	4.4%
Gain (Loss) from Operations	(771,763)	801,118	(1,572,881)	-196.3%
Non-operating Income	1,224,716	609,781	614,935	100.8%
Excess Income over Expenses	\$452,953	\$1,410,899	(\$957,946)	-67.9%

Results From Operations - YTD

June 30, 2026

	<u>YTD Actual</u>	<u>YTD Budget</u>	<u>Variance</u>	
Inpatient Revenue	\$552,427,296	\$536,370,738	\$16,056,558	3.0%
Outpatient Revenue	575,634,719	583,945,396	(8,310,677)	-1.4%
Total Patient Revenue	1,128,062,015	1,120,316,134	7,745,881	0.7%
Less: Deductions	886,162,126	873,332,920	12,829,206	1.5%
Net Patient Revenue	241,899,889	246,983,214	(5,083,325)	-2.1%
Supplemental Funding	26,998,791	24,393,753	2,605,038	10.7%
Tax Revenue	70,398,719	69,190,099	1,208,620	1.7%
Other Revenue	17,797,091	18,008,343	(211,252)	-1.2%
Total Operating Revenue	357,094,491	358,575,409	(1,480,919)	-0.4%
Salaries, Benefits & Contract Labor	182,617,455	183,135,810	(518,355)	-0.3%
Physician Fees incl TTU	21,617,293	21,172,141	445,152	2.1%
Purchased Services	49,103,243	46,099,974	3,003,269	6.5%
Supplies	62,779,422	64,029,538	(1,250,116)	-2.0%
Repairs and Maintenance	7,885,652	8,006,058	(120,406)	-1.5%
Other Expense	8,399,553	8,761,476	(361,923)	-4.1%
ECHD Assistance	1,439,023	1,022,661	416,362	40.7%
Interest Expense	803,694	712,820	90,874	12.7%
Depreciation	20,381,577	19,538,199	843,378	4.3%
Total Operating Expenses	355,026,913	352,478,677	2,548,235	0.7%
Gain from Operations	2,067,578	6,096,732	(4,029,154)	-66.1%
Non-operating Income	7,822,016	7,174,770	647,246	9.0%
Excess Income over Expenses	\$9,889,594	\$13,271,502	(\$3,381,908)	-25.5%

Results From Operations

June 30, 2026

<u>Loss From Operations</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Current Month	(\$771,763)	\$801,118	(\$1,572,881)

Major Variances

- Net Patient Revenue was less than budgeted by \$597K due to a shift to self pay and Medicare and overbudgeted Medicaid CHIRP payments. This was offset by a Medicare year-to-date cost report adjustment
- Tax Revenue was over budget by \$620K with increased sales tax receipts
- Salaries, Benefits, and Contract Labor were over budget by \$419K due to increased pharmacy and group health benefit claims. Salaries were slightly under budget
- Purchased Services are over budget by \$398K due to increased collection fees with higher collections and unbudgeted verification software. There were also increased pathology send-outs, contracted providers, and other smaller variances

Results From Operations

June 30, 2026

<u>Loss From Operations</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Current Month	(\$771,763)	\$801,118	(\$1,572,881)

Major Variances Continued

- Supplies were over budget by \$750K due to increased costs in surgery high-cost implants and cath lab
- ECHDA expenses were over budget \$126K due to increased unfunded behavioral health and oncology patients
- Other expenses were under budget \$160K due to decreased costs in utilities, leases, and insurance
- Non-operating income was \$615K higher than budget due to timing of receipt of an owner's annual payment from the Texas Purchasing Coalition

Results From Operations

June 30, 2026

<u>Gain From Operations</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Year-To-Date	\$2,067,578	\$6,096,732	(\$4,029,154)

Major Variances

- Net patient revenue decrease from budget of \$5.1M was caused by \$2.2M payor mix shift to self pay combined with over-budgeted Medicaid CHIRP Payments in FY 2026
- Medicaid Supplemental Payments are higher than budget by \$2.6M due to receipt of prior year ATLIS payment of \$918K and a prior year DSH redistribution payment of \$749K. Current year expected receipts for ATLIS, DSH, HARP, and APHRIQA have also been increased by \$1M
- Tax Revenue is over budget by \$1.2M due to increased sales tax receipts
- Salaries, Benefits, and Contract Labor is under budget by \$518K due to favorable group health and pharmacy claims

Results From Operations

June 30, 2026

<u>Gain From Operations</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Year-To-Date	\$2,067,578	\$6,096,732	(\$4,029,154)

Major Variances Continued

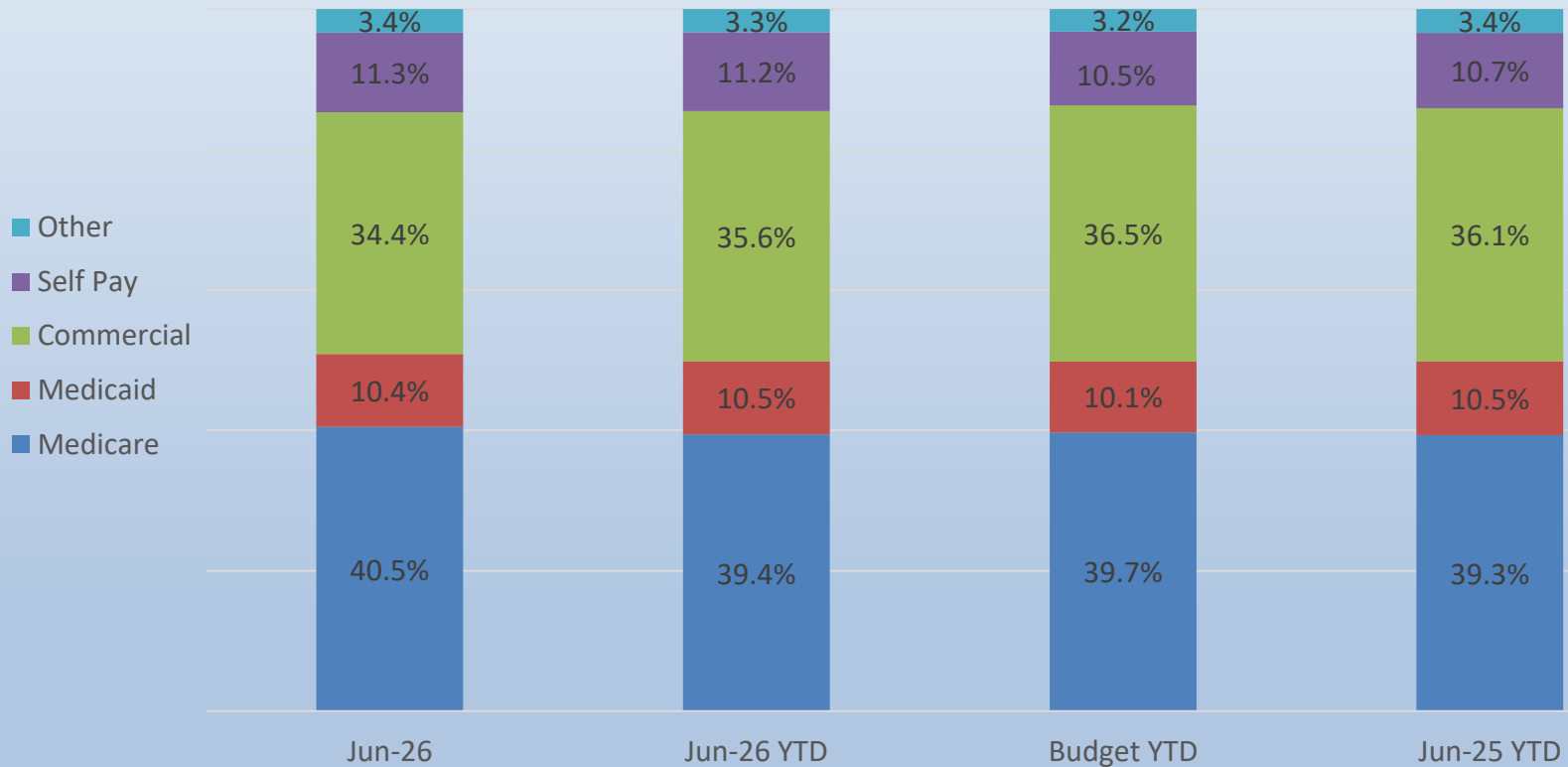
- Purchased Services are \$3M over budget due to increased collection fees, pathology send outs, ENFRA interest rates, Oracle fees, and contracted providers at the FHC Women's Clinic and the West Urgent Care clinic
- Supplies are \$1.3M under budget due to decreased pharmaceutical costs and cath lab procedures
- Depreciation is over by \$843K due to underbudgeting
- Non-operating Income is over budget \$647K due to timing of ownership distributions in the Texas Purchasing Coalition and Encompass Rehab hospital

Key Statistics

June 30, 2026

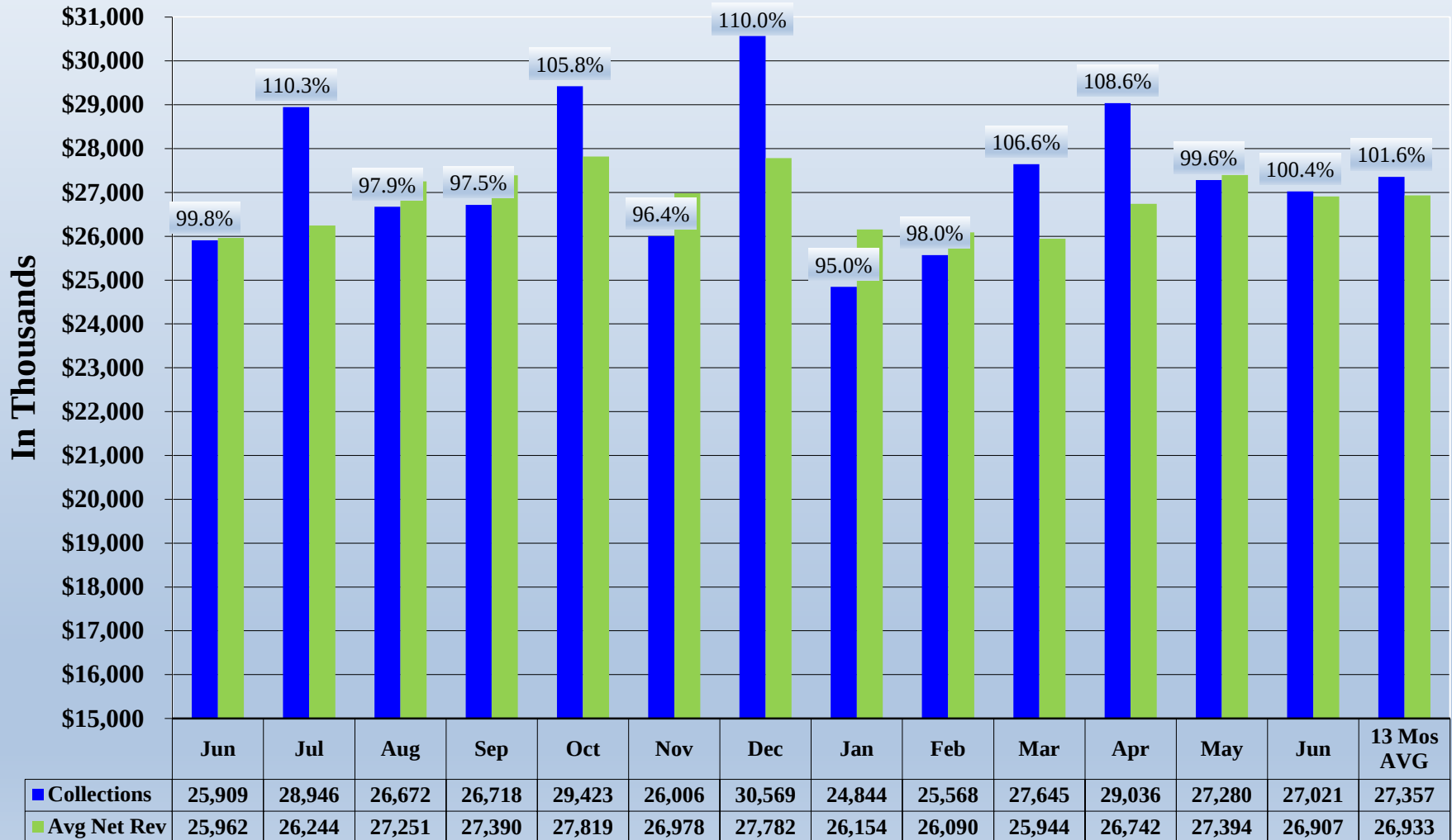
	CURRENT MONTH				YEAR-TO-DATE			
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Var %</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Var %</u>
Inpatient Days	6,099	5,810	289	5.0%	55,019	51,748	3,271	6.3%
Admits	1,186	1,207	(21)	-1.7%	10,816	10,755	61	0.6%
CMI	1.7505	1.7598	(0.0093)	-0.5%	1.7666	1.7598	0.0068	0.4%
Length of Stay	5.14	4.81	0.33	6.8%	5.09	4.81	0.28	5.7%
GMLOS	5.14	3.93	1.21	30.8%	5.09	3.99	1.10	27.6%
Surgeries	737	800	(63)	-7.9%	6,706	7,134	(428)	-6.0%
Emergency Visits	4,933	5,329	(396)	-7.4%	45,394	47,527	(2,133)	-4.5%
Urgent Care Visits	1,485	2,389	(904)	-37.8%	19,923	21,307	(1384)	-6.5%
FHC Visits	3,671	4,281	(610)	-14.2%	34,189	40,713	(6,524)	-16.0%
Primary & Specialty Clinic	8,373	8,142	231	2.8%	69,582	68,495	1,087	1.6%

Hospital Payor Mix



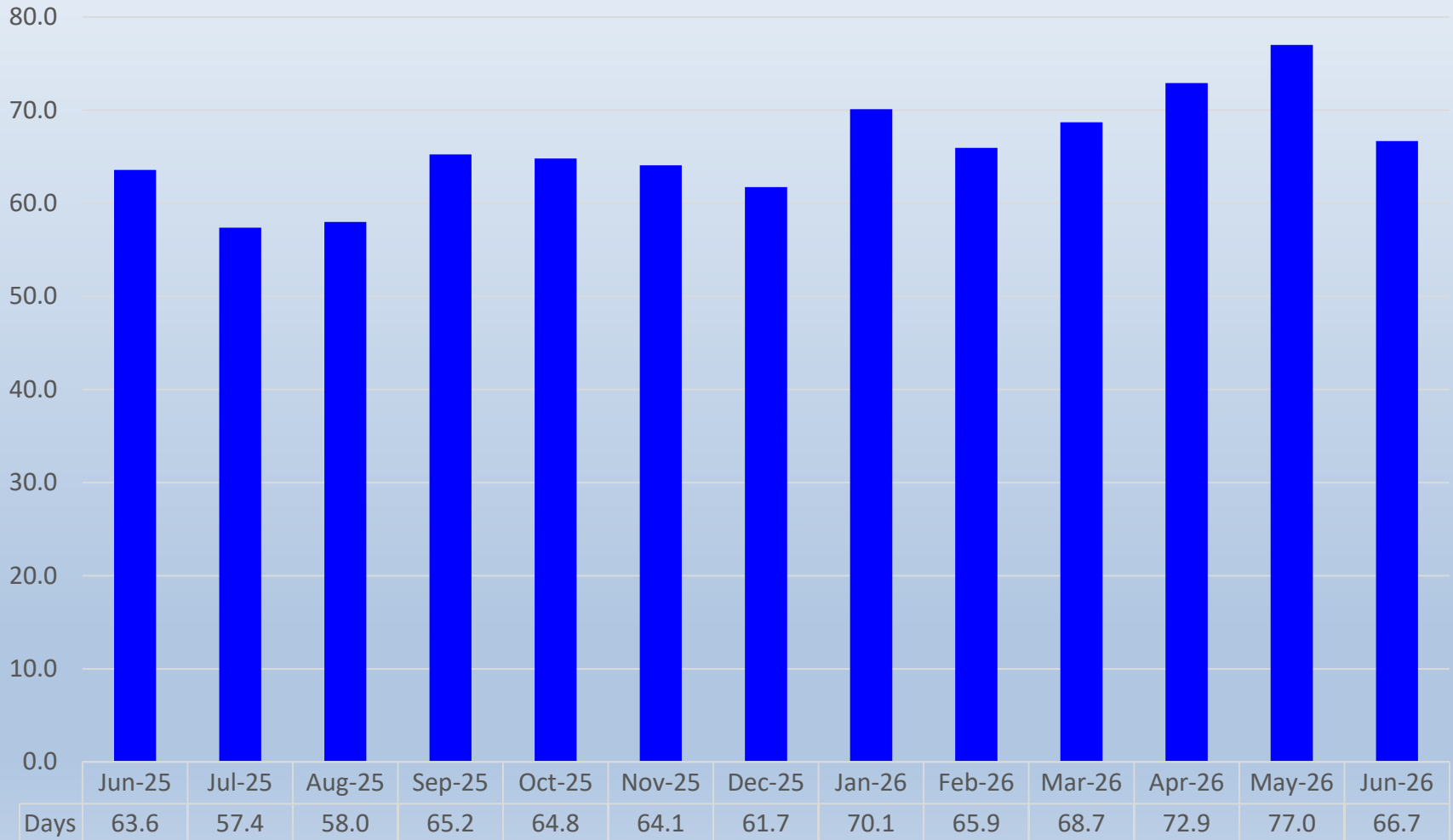
Total AR Cash Receipts

13 Month Trending



Days Cash on Hand

Thirteen Month Trending



MEMORANDUM

TO: ECHD Board of Directors
FROM: Sharon R. Clark, Chief Financial Officer
SUBJECT: Envigorate Healthcare Solutions
DATE: August 4, 2026

Cost:

Calendar Year 2026 Operating Cost	\$489,000
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Background/Objective:

As labor costs exceed 50% of MCH's operating expenses, there has been focus on meeting the agreed upon labor productivity standards. Several areas have struggled to meet these 50th percentile goals. Envigorate Healthcare Solutions provides managers with proven techniques to better utilize the time and skills of the people who work with them. This is a joint effort between Envigorate and MCH leadership using evaluations of skill mix, service level, time & motions studies, and utilization to develop management action plans.

Envigorate will work side by side with operational leaders over 4 months to implement new processes and goals. When these targets are achieved, the annual savings are estimated at over \$3 million.

Funding:

The project will begin mid-August 2026 and continue through December 2026. This will be an operational expense and included in Budget 2027.

MEMORANDUM

TO: ECHD Board of Directors
FROM: Staci Ashley, Chief Human Resources Officer
SUBJECT: Mercer
DATE: August 4, 2026

Cost:

Calendar Year 2026 Operating Cost	\$189,000
Four-year estimated Operational Cost	\$613,000

Background/Objective:

Mercer will help MCHS lay a foundation for continued growth and success that can scale by building and maintaining a comprehensive compensation program inclusive of

- Compensation philosophy
- Competitive compensation analysis for all employees
- Salary structure
- Cost modeling
- Change management and communications

Mercer's Integrated Health Networks Suite is the leading provider of national healthcare compensation data which allows development of specific peer groups for base pay, incentives, shift differentials, and all compensation.

The first year will include development of the overall compensation philosophy, benchmarking, and change communication with an estimated 5-month engagement. The following years will be program maintenance with a full biannual competitive compensation analysis.

Funding:

Projected start date will be late August 2026 and will continue through December 2026 and will be a purchased service expense. Upon approval, this will be budgeted for 2027 as appropriate.

Action Requested:

The request is for the Board of Directors to approve the request to engage Mercer for the comprehensive compensation study.

Mission:

Medical Center Health System is a community-based teaching organization dedicated to providing high-quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

Vision:

MCHS will be the premier source for health and wellness.

ICARE Values:

Integrity | Customer Centered | Accountability | Respect | Excellence

Executive Policy Committee

Team Leader:	Crystal Sanchez	Date:	07/30/2026	Start Time:	
Location:	Virtual-Email			End Time:	

Agenda Item (Topic)	Time Allotted	Presenter	Notes
Meeting Called to Order			
Review of meeting minutes from previous meeting			
Old Business			
– N/A			
New Business			
- New Policy: - Continuous Nebulized Bronchodilator Therapy			New policy created: <i>This procedure is something we did in the past and are bringing back.</i> <i>It is for continuous proper administration of the nebulizer medication for severe asthmatics in pedi and adult critical care.</i> <i>This has been through the Pediatric Chair, Critical Care Chair and other stakeholders for approval.</i>
- Revised Policy: - HW-0026 Immunizations			Policy was updated on the following: <i>Verbiage has been changed to meet the current processes for Tdap, MMR, and HepB immunizations.</i> <i>COVID vaccine was removed since this is no longer required by CDC.</i>

- Revised Policy: - HW-0037 Annual Influenza Vaccine			- Policy was updated on the following: - Verbiage has been changed to meet the current processes for annual influenza vaccine. - The updated declination process has been added.
- Revised Policy: - MCH-3027 Benefits at Termination			- Policy was updated on the following: - The policy was updated to align with current processes for PPL benefits accrued upon voluntary and involuntary termination.
- Revised Policy: - MCH-3030 Layoff and Recall			- Policy was updated on the following: - Policy title changed to Layoffs, removing Recall. - Policy statement was edited to be more concise and align with current processes. - Procedure was edited to remove Recall section. Recalls are no longer applicable with MCHS.
- Revised Policy: - MCH-3045 Recording Time Worked			- Policy was updated on the following: - Policy Statement was edited to be more concise and align with the Fair Labor Standards Act. - Page 2, section VI added verbiage prohibiting working while not clocked in.
- Revised Policy: - MCH-3048 Attendance and Punctuality			- Policy was updated on the following: - Verbiage was added to the Policy Statement prohibiting bringing children to work during the employee's scheduled shift.
- Policy review compliance rate to be reported up to QMS: - Crystal will report compliance to QMS beginning March 2026. - Goal set at 95%.			- Compliance for June = 95.6% - Staff is actively communicating to get policies reviewed and approved. - Committee members were provided with a report listing the overdue policies.

Documents to be Retired			
N/A			
Open Forum			
N/A			
Meeting Adjourned			

Frost Capital Markets Services

RESOLUTION (GOVERNMENTAL INSTITUTION)

BE IT RESOLVED THAT

Russell Tippin, President/CEO

(Name and title of authorized person)

Sharon R. Clark, CFO

(Name and title of authorized person)

(Name and title of authorized person)

"RESOLVED, that the Frost Bank be and is hereby designated a depository of Ector County Hospital District the "Government Institution") for the safekeeping of securities.

FURTHER RESOLVED, that the listed individuals are hereby authorized in the name and on behalf of this Government Institution to enter into a Safekeeping/Custody Services Agreement with Frost Bank upon such terms and conditions as may be agreed upon, to deposit securities with Frost Bank, to withdraw and otherwise deal with same, all pursuant to the provisions of said agreement."

a hospital district and political subdivision of the State of Texas

(Type of Governmental Institution)

I, David Dunn, ECHD Board President

(Name and title of Authorized Signer)

of Ector County Hospital District

(Name of Governmental Institution)

hereby certify that the foregoing is a true copy of a resolution duly adopted by the

Ector County Hospital District Board of Directors

(Name of Governing Body of the Governmental Institution)

of said District at a meeting duly held the 4th day of

August, 2026 at which a quorum was present and voting and that the same

has not been repealed or amended and remains in full force and effect and does not conflict

with the ECHD Bylaws

(Name of Document under which Governmental Institution is Operating)

Date: August 4, 2026

(Authorized Signer of Governmental Institution)

**CEO REPORT
PROVIDER RECRUITMENT
July 2026**

Mid- Level Opportunities

Specialty	Engagements	Site Visits	Accepted / Declined
Hospitalist (2) Day (1) Night left	4	1	2 Accepted (Night) Augustine Preye Khabeer – Declined ----- 2 Pending (DAY) Yvonne, Steffy
Family Med. (1)	0	0	No current activity
Cardiology (.5)	0	0	No current activity
Pediatrics (1) NEW	0	0	No current activity

Physician Opportunities:

Specialty	Engagement	Site Visit	Accepted / Declined
Anesthesia (4)	0	0	1 Accepted - Noormohamed
Cardiology (2)	1	0	0
Family Med. (1)	2	2	1 Pending – Guidbanda 1 Declined – Panda
Gastro (2)	0	0	0
Ortho (1)	0	0	Awaiting internal team feedback
Neurology (1)	1	1	1 Dr. Zare – Pending ; awaiting internal team feedback to her.
OBGYN (2)	2	1	1- Canzater - Pending Visit
Pediatrics (1)	2	0	1 Accepted – Masood 2-Declined / Location -Achinfu Yadava – - Location
Urology (1)	0	0	1 Heshmat - Pending
Urgent Care (1) 03.2026	1	1	1 Khan -Declined – inability to reach agreement
Vascular (2)	0	0	0
Radiology (1) 03.2026	1	1	1 –Pending – Dr. Gbadamosi-Internal feedback 1-Chikamudie Anyanwu, MD – waiting to hear ProCare

Key Observations for the month:

- **Strongest Progress:** Hospitalist NIGHT APP and working Hospitalist DAY APP
- **Pipeline Risk :** Gastroenterology , Urology, ENT

**CEO REPORT
PROVIDER RECRUITMENT
July 2026**

- **Decline Drivers** : Geographic location, Spouse Family Consideration

Strategies Focus Areas:

* Enhance sourcing strategies: lDoc Cafe – still consideration, also have talks with Practice Match both are sourcing platforms.

* Reached out to HR about getting on their Platform for UKG that pushes out for Link'd IN and INDEED. - Need further discussions.

_ **Pediatrics NP /APP -- will need to place on INDEED**

_ **Urgent Care MD opportunity – Curative Firm**

_ **New . Urgent Care APP opportunity – Curative Firm**

* Neurosurgery Profile completed Fusion is helping with the search .

* **Meeting completed with : United Regional Health system. May items of discussion. Will be meeting with our CMO to discuss some strategy**

Other Items:

1. Russell Rangers
2. Grief Committee / Connecting with UTPB on getting some students to do practicum hours.
3. Department for Recruitment and Own Budget
4. Evaluation. Tina



JULY	MCHS FY26 CAMPAIGN BUILD OUT	2026
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FOCUS AREAS

Q3 APRIL MAY JULY

Cardiology
Ortho
Urgent Care
Family Medicine
PCPs
FHC

JULY

MCHS FY26 CAMPAIGN BUILD OUT

2026

DIGITAL TACTICS

DIGITAL ADS
ROTATING - 100% TOTAL

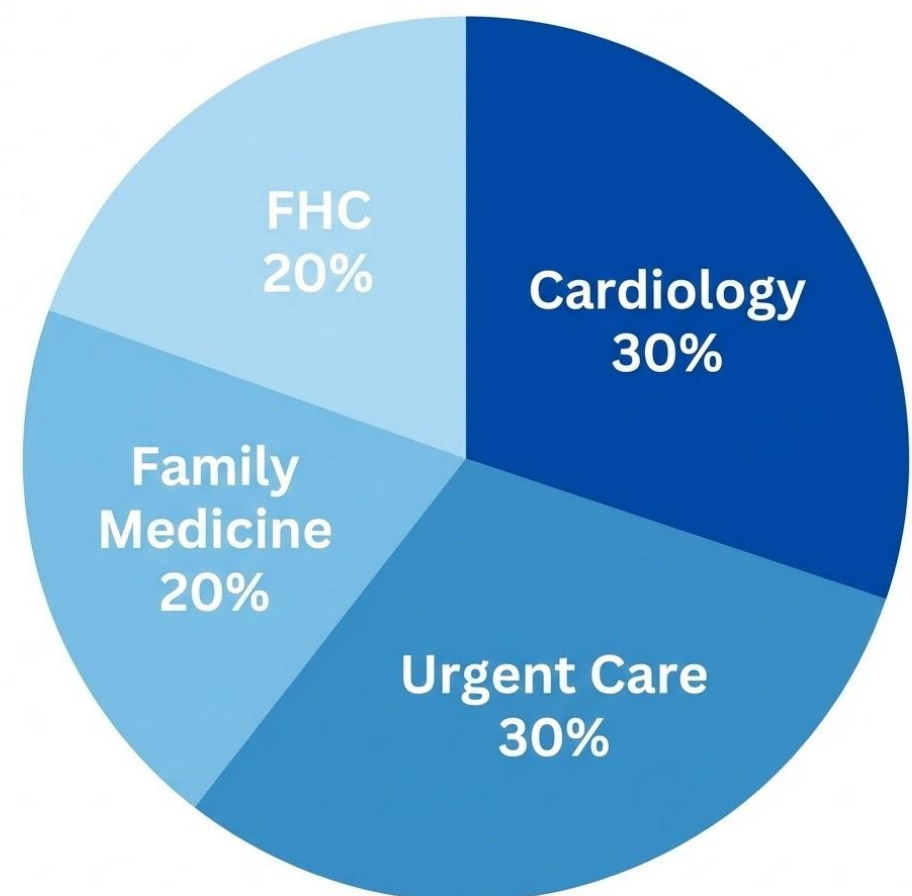
URGENT CARE

CARDIOLOGY

FAMILY MED

FHC

DIABETES



1) Campaign 1: Cardiology 20%/10% Spanish

Click through to this site: <https://www.mchodessa.com/services/cardiovascular-care/>

2) Campaign 2: Family Medicine 10%/10% Spanish

Click through to this site: <https://www.mchodessa.com/services/Primary-care/>

3) Campaign 3: Urgent Care - English 20%/10% Spanish

Click through to this site: <https://www.mchodessa.com/mchurgentcare>

4) Campaign 4: FHC 20% - Affordable Care for the Whole Family

Click through to this site: <https://www.mchodessa.com/services/mch-family-health-clinics/>

NOTE: Urgent Care and ORTHO are running separate digital campaigns

SEPARATE CAMPAIGN

Diabetes (Separate Campaign)

<https://www.mchodessa.com/locations/mch-community-diabetes-clinic/>

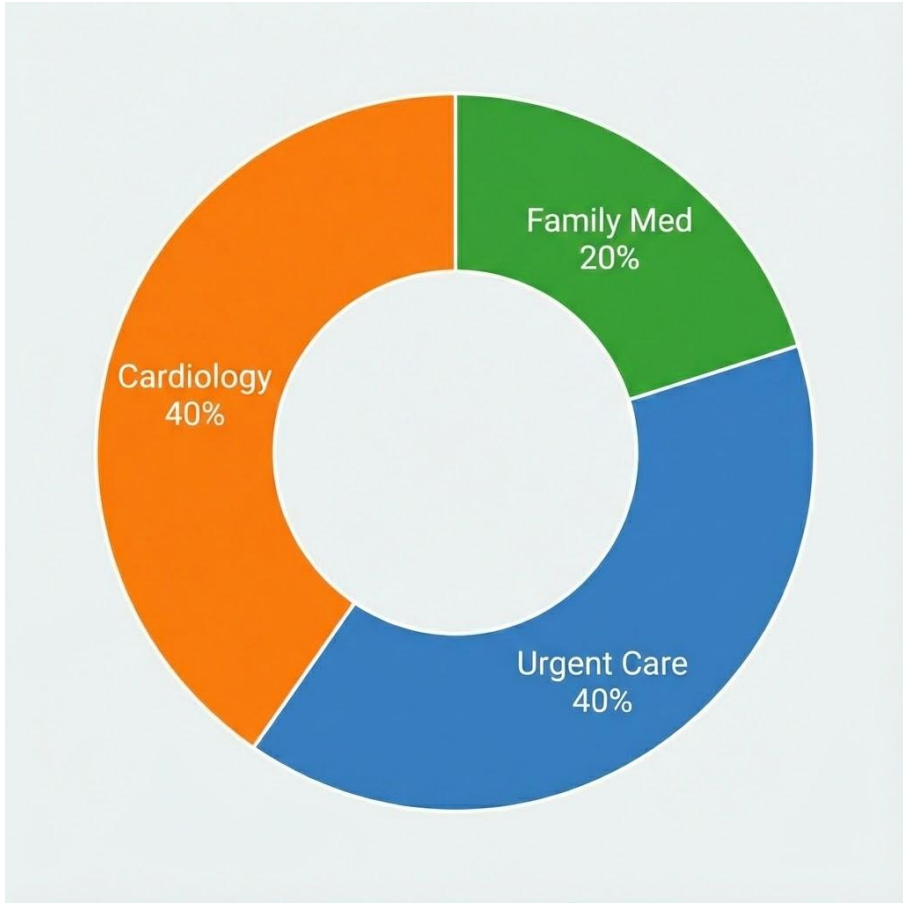
JULY

MCHS FY26 CAMPAIGN BUILD OUT

2026

DIGITAL TACTICS

DIGITAL VIDEO ADS (ROTATING)	Urgent Care - 40%	Family Medicine - 20%	Cardiology - 40%
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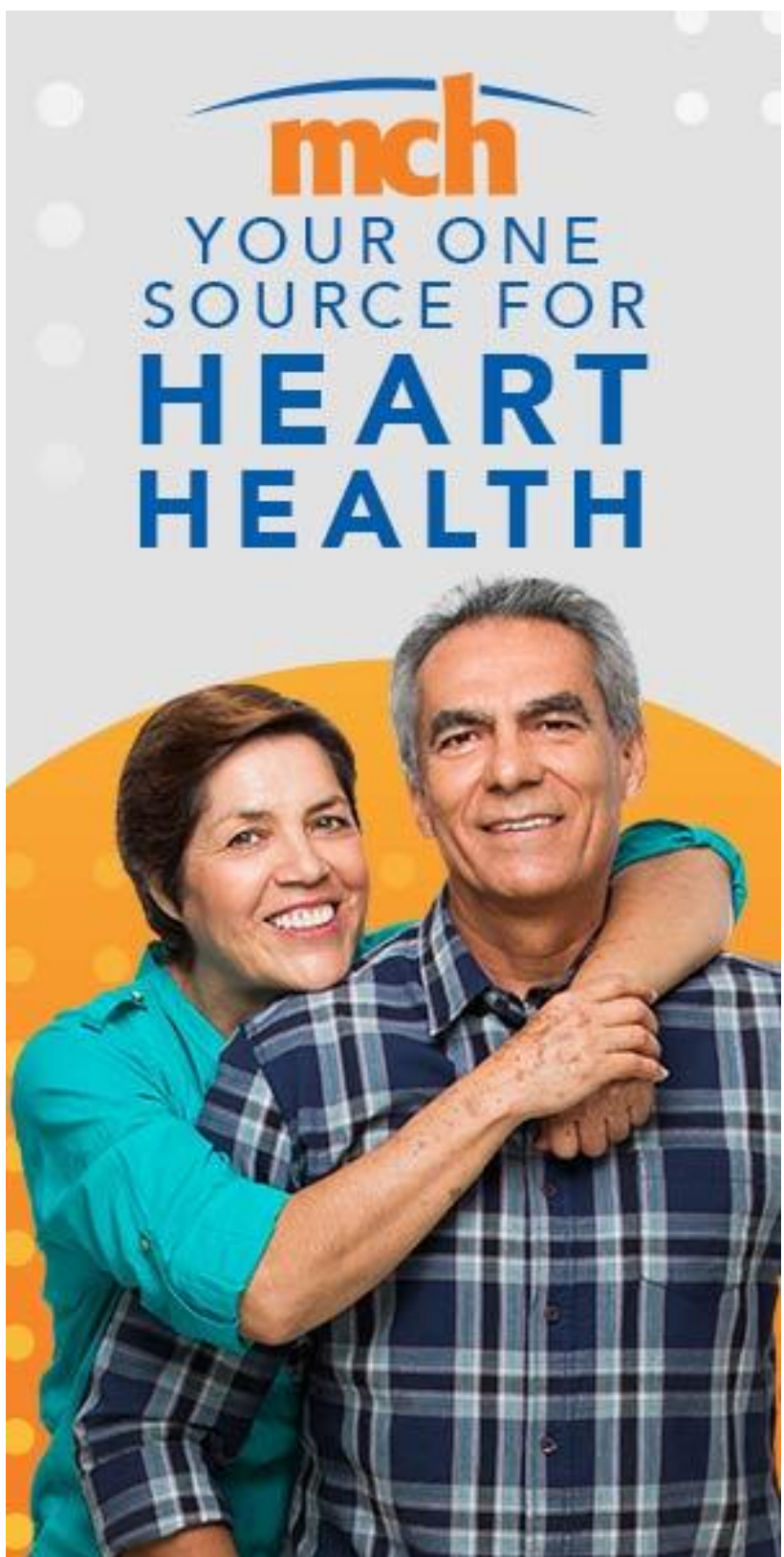
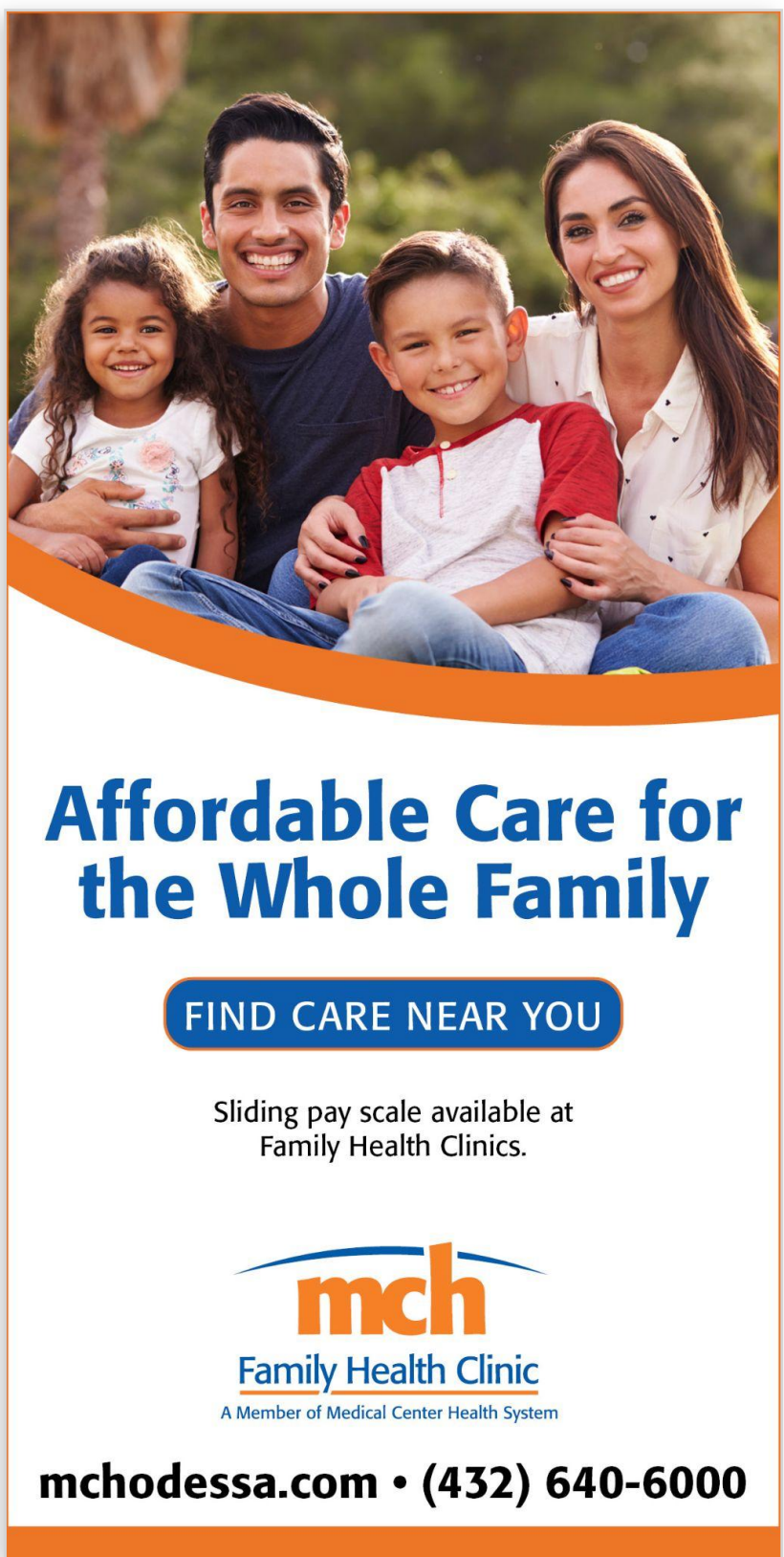
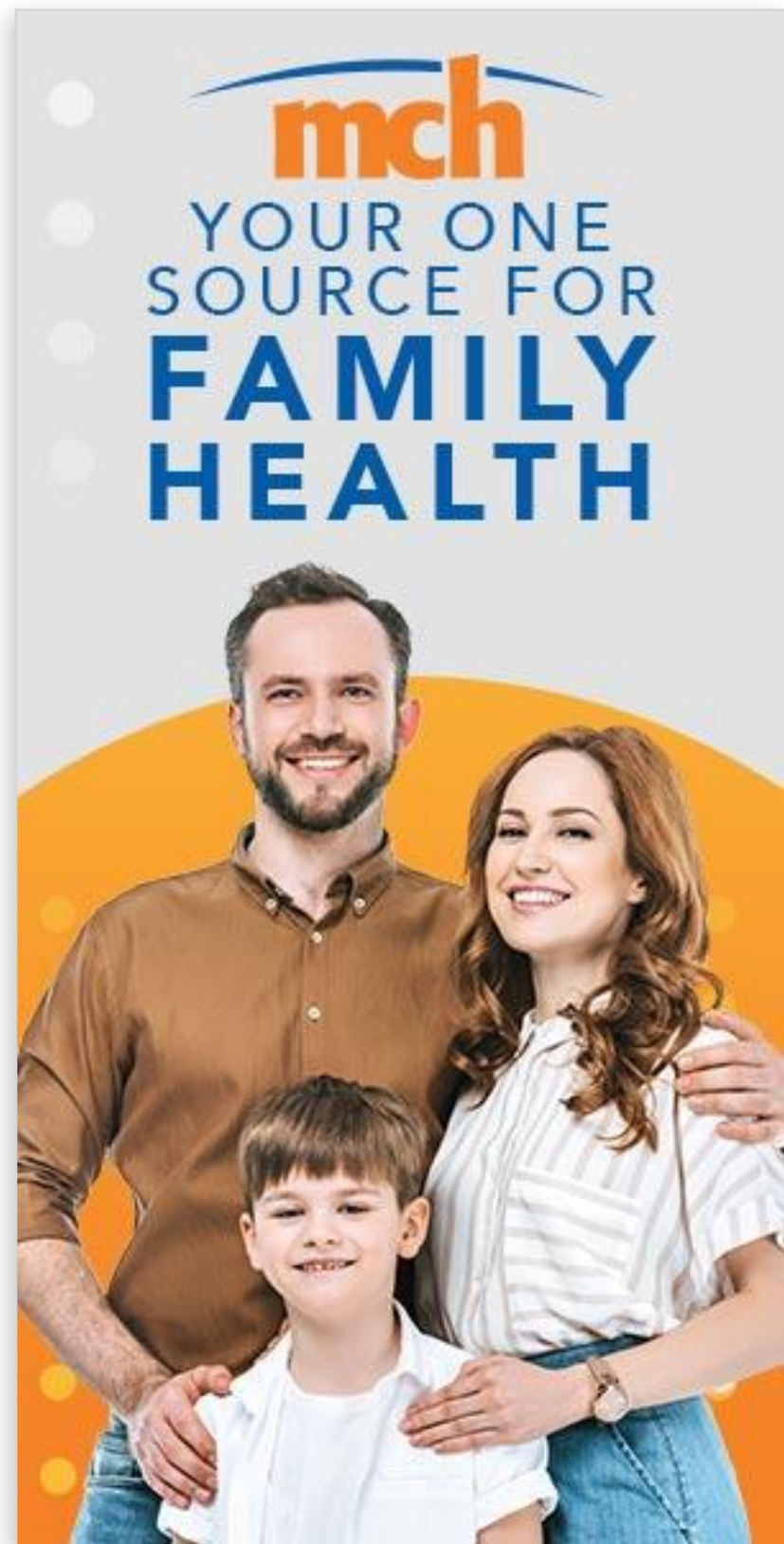


- 1) Campaign 1: Cardiology
Click through to this site: <https://www.mchodessa.com/services/cardiovascular-care/>
- 2) Campaign 2: Family Medicine – [MCHS Family Medicine](https://www.mchodessa.com/services/primary-care/)
Click through to this site: <https://www.mchodessa.com/services/primary-care/>
- 3) Campaign 3: Urgent Care
Click through to this site: <https://www.mchodessa.com/services/mch-urgent-care/>

ODESSA AMERICAN DIGITAL ADS (ROTATING)	Urgent Care	Family Medicine	FHC	Cardiology
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JULY	MCHS FY26 CAMPAIGN BUILD OUT	2026
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DIGITAL CREATIVE



JULY

MCHS FY26 CAMPAIGN BUILD OUT

2026

TRADITIONAL MEDIA TACTICS

TELEVISION (:30 SCHEDULE)

- CARDIO (Evelyn/Isabella)
- ORTHO

TELEVISION (:04 ID SCHEDULE)

- Nothing in JULY

RADIO

- Nothing in JULY

DIGITAL OUTDOOR - 8TH & DIXIE

- Walk-In Clinic
- Urgent Care
- ACC Heart Award
- Ronald McDonald Anniversary

DIGITAL OUTDOOR - ANDREWS

- Urgent Care
- Your One Source - Quality Care Close to Home
- Heart Care

DIGITAL OUTDOOR - HWY 191

- Trauma

STATIC OUTDOOR - ANDREWS HWY

- Urgent Care

BILLBOARD CREATIVE - JULY

PROCARE WALK-IN CLINIC



A Member of Medical Center Health System

Monday - Saturday: 8:00am - 7:00pm
(Closed 1pm - 2pm) Sunday: Closed

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ACC's HeartCARE Center National Distinction of Excellence

NATIONAL DISTINCTION OF EXCELLENCE



HeartCARE Center™

AMERICAN COLLEGE of CARDIOLOGY®

2025

**BUILT ON GENERATIONS OF TRUST,
NOT JUST SPEED.**

WHEN IT'S NOT AN EMERGENCY
IT'S URGENT.



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www.mchodessa.com/MCHUrgentCare

**Celebrating 20 years of
Keeping Families Close**



Ronald McDonald
House Charities®
of the Southwest



Medical Center Hospital

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JULY

MCHS FY26 CAMPAIGN BUILD OUT

2026

Page 80 of 88

MAGAZINE PLACEMENT

PUBLICATION	JULY AD	JULY ARTICLE
MIDLAND LIFESTYLES	Happy 4th	Happy 4th
OCC PIPELINE	Happy 4th	Happy 4th
ODESSAN	Sports Physicals	N/A
MIDLAND LIVING/ODESSA LIVING	N/A	N/A

JULY

MCHS FY26 CAMPAIGN BUILD OUT

2026

MAGAZINE CREATIVE - JULY



JULY

MCHS FY26 CAMPAIGN BUILD OUT

2026

CHAMBER PLACEMENT

E-BLAST DISTRIBUTION DATE	JULY	LINKS TO:
JULY 1ST	HAPPY 4TH	https://www.mchodessa.com/services/orthopedics/
JULY 8TH	ORTHO	https://www.mchodessa.com/services/orthopedics/
JULY 15TH	CARDIOLOGY	https://www.mchodessa.com/services/cardiovascular-care/
CHAMBER CONNECTIONS NEWSLETTER	CARDIOLOGY	https://www.mchodessa.com/services/cardiovascular-care/

JULY

MCHS FY26 CAMPAIGN BUILD OUT

2025

CHAMBER CREATIVE - JULY



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ACC ACCREDITATION SERVICES
AMERICAN COLLEGE of CARDIOLOGY

JULY

MCHS FY26 CAMPAIGN BUILD OUT

2026

J&J PODCAST

PODCAST	JULY	NOTES:
WEEK 1	CARDIOLOGY	Also running on J&J social
WEEK 2	ORTHO	Also running on J&J social
WEEK 3	CARDIOLOGY	Also running on J&J social
WEEK 4	URGENT CARE	Also running on J&J social

JULY

MCHS FY26 CAMPAIGN BUILD OUT

2026

DIABETES - SPECIAL CAMPAIGN

DIGITAL ADS, TV, RADIO, BILLBOARDS



Too Much Sugar Can Crumble Your Health

Don't Sugarcoat Your Health
Get Screened at the MCH Community Diabetes Clinic!

LOCATION
1940 E 42nd St Odessa, TX

HOURS OF OPERATION
Wednesdays 4:00 pm - 8:00 pm



(432) 640-2749 • mchodessa.com/diabetesclinic



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JULY

MCHS FY26 CAMPAIGN BUILD OUT

2026

July 2026 CEO Report

Community Outreach

Community Events:

July 4 – Firecracker Fandango. MCH was a sponsor of the event and received booth space. Due to the holiday, no one was available to attend.

July 25 – Woodson Boys & Girls Club Children’s Literacy & Reading Festival. FHC Healthy Kids Clinic participated with information on services.

July 29 – New Teacher’s Welcome Reception presented by the Odessa Chamber of Commerce. MCH participated with multiple booths providing information on services from ProCare, Urgent Care and Mission Fitness.

Sponsorships:

July 4 – Firecracker Fandango. MCH is a Freedom Sponsor.

July 25 – Children’s Literacy & Reading Festival benefitting the Woodson Boys & Girls Club. MCH is a bronze sponsor. FHC Healthy Kids Clinic participated with a vendor booth.

July 29 – ECISD New Teacher Welcome Reception. MCH is a Welcome Partner sponsor.

Upcoming Community Events:

August 6 – Summer Blood Drive. Vitalant Bus will be on campus for MCH staff and the community to donate.

August 8 – OPD Back to School Block Party. Healthy Kids Clinic and Urgent Care will participate with an activity and information on services.

August 15 – Back to School Car Seat Safety Bash. MCH Trauma partnered with OPD, OFR, TXDOT, City of Odessa, and Texas A&M AgriLife on a car seat safety check and resource fair.

Upcoming Sponsorships:

August 8 – ASCO Foundation Annual Golf Tournament benefitting Meals on Wheels and Senior Life Midland. MCHS is a team sponsor with one team participating.

August 15 – ECISD Education Foundation Party with a Purpose concert. MCHS is a Stage Table sponsor with 6 attendees.

August 22 – 2026 Sneaker Ball Gala presented by Boys & Girls Clubs of the Permian Basin. MCHS is a Bronze/Popcorn sponsor with a table of 10 attendees.

August 26 – Odessa Crimestoppers Annual Golf Tournament and Dinner. MCHS is a team sponsor with one team participating.

August 28 – Odessa Chuck Wagon Gang Golf Tournament. MCHS is the lunch sponsor with one team participating.